



City of Kalamunda
Strategic Plan Progress Report

Period: Jul to Sep 18/19



Strategic Plan Progress Report

Goal: 1 Kalamunda Cares & Interacts

Outcome: 1.1 To be a community that advocates, facilitates and provides quality lifestyle choices

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.1.1 Facilitate the inclusion of the ageing population and people with disability to have access to information, facilities and services.						
1.1.1.1 Resource and implement the Age Friendly Strategy Action Plan (2017-2021).	None	In Progress	25%	<p>A progress report on the Age Friendly Strategy is being developed.</p> <p>The Community Services team have been working in partnership with community groups by:</p> <ul style="list-style-type: none"> - Developing a partnership with the Woodlupine Seniors group for a seniors Melbourne Cup Luncheon, Bingo on Friday 16 November and planning for the New Years Eve Dance in December. - Creating and planning a series of yoga workshops and information sessions as part of the active seniors program. - Delivering a series of seniors week events scheduled for 11-17 November. - Undertaking a tech savvy inter-generational seniors program. 	Manager Community Development	30/06/2019
1.1.1.2 Resource and implement the Disability Access & Inclusion Plan (2017-2022).	None	In Progress	25%	<p>A number of Initiatives are underway including:</p> <ul style="list-style-type: none"> - The Disability and Carers Advisory Committee have commenced raising awareness for Disability Awareness Week and officers are working with the Committee to raise awareness of people with disability, their carers and families prior to International Day of People with Disability. -The 'All Abilities Online Forum' has been launched to provide the community with an opportunity to share stories and increase awareness of accessible venues. 	Manager Community Development	30/06/2019



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Strategy: 1.1.1 Facilitate the inclusion of the ageing population and people with disability to have access to information, facilities and services.						
				-"Creating Inclusive Events" staff training has been planned for December. This training will to give practical ideas and raise awareness of including people with disability. - An all abilities online forum was launched in August. The forum gives users the opportunity to make comments and give feedback on accessibility within the community including parks, hotels, restaurants and community facilities. - In July the City upgraded access to handrails and steps throughout the Town Hall precinct in Kalamunda. - Disability Services have been in discussions with Break the Boundary an off road cycling group to assist them with building their campaign for people with a disability by linking them to various support networks.		
Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.1.2 Empower, support and engage with young people, families and our culturally diverse community.						
1.1.2.1 Resource and implement the Youth Plan (2017-2019).	None	In Progress	26%	Youth Action Kalamunda (YAK) currently has 23 members aged 12-20 from different High Schools throughout the City. The YAK have delivered several new projects to the City of Kalamunda community including: -Volunteering at the Telethon Home Auction facilitating a free craft activity for families and a "Guess The Lolly Jar" competition to raise money for Telethon. -Planning a community event for young people on Friday November 30 at the Kalamunda	Manager Community Development	01/07/2020



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				<p>Agricultural Hall.</p> <p>-Working with Youth Services and the Kalamunda Water Park to prepare for the City's annual Schools Out Pool Party on Thursday 13 December .</p> <p>The City of Kalamunda's Skate, Scooter & BMX Clinics were well attended in October:</p> <ul style="list-style-type: none"> - 2 October, Kalamunda Skate Park – 30 participants - 2 October, Forrestfield Skate Park - 50 participants - 26 October, High Wycombe Skate Park – 50 participants <p>Youth Services engaged with local High Schools to promote the Youth & Community Assistant (YCA) position.</p> <p>Preparation for the Annual Student Citizenship Awards is underway.</p>		
1.1.2.2 Develop the Reconciliation Action Plan 2018.	None	In Progress	27%	<p>In April 2018 the City engaged a consultant to develop the first Reconciliation Action Plan (RAP) for the City of Kalamunda. Progress to date includes:</p> <ul style="list-style-type: none"> - Desktop research and documentation overview - complete. - Internal training and strategic reconciliation session presented to staff - complete. - Specialised engagement workshops with community - complete. 	Manager Community Development	30/10/2019



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Strategy: 1.1.2 Empower, support and engage with young people, families and our culturally diverse community.						
				- Reconciliation Action Plan consultants CDS Network will deliver training to Councilors at the 6 November strategy session including an overview and progress to date.		
Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.1.3 Facilitate opportunities to pursue learning.						
1.1.3.1 Ensure maximum utilisation of the City's Libraries by providing high quality activities and support services.	None	In Progress	24%	<p>Various activities inclusive of all ages were held across the City's four Libraries this month. The following events were well received by the community:</p> <p>The 60th Anniversary Celebration of Library Services took place with:</p> <ul style="list-style-type: none"> - Cake cutting and history displays. -Author and Information talks held across all four Libraries to mark 60th Anniversary were well attended with very positive feedback received from all participants. -Displays showing the 60 year history of Library Services were in place across the four Libraries during the month of October. <p>-A total of 260 customers participated in school holiday activities including author events and information talks</p> <ul style="list-style-type: none"> -Weekly storytime and rhymetime sessions continue to attract high attendance with a total of 201 children and families participating. -Eservices and online resources continue to be promoted on the Libraries Website and Facebook page. 	Manager Community Development	30/06/2019



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Strategy: 1.1.3 Facilitate opportunities to pursue learning.						
				Planning for the November program includes: - Displays across the four Libraries in acknowledgement of Remembrance Day. - Sustainable living workshops at High Wycombe and Forrestfield Libraries are confirmed and open to bookings. - A new partnership with Cancer Foundation promoting theme weeks such as Sun Smart and Living Lighter will commence across the Libraries in November.		

Outcome: 1.2 To provide safe and healthy environments for the community to enjoy

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.2.1 Facilitate a safe community environment.						
1.2.1.1 Develop the Community Safety and Crime Prevention Plan (2019-2024) and deliver the 2018 initiatives.	None	In Progress	20%	- Nominations have closed for vacant positions on the Community Safety and Crime Prevention Advisory Committee. Council will consider officer recommendations at the October OCM. - Once the Committee is reconstituted, the Community Safety and Crime Prevention Plan will be reviewed and updated to reflect the current needs of the community.	Manager Community Safety Services	24/06/2019
1.2.1.2 Annual Community Bushfire Readiness Program for owners/occupiers is developed and executed, with input from key stakeholders, DFES and local volunteer services. Ensure community interactions are	None	In Progress	45%	- The Annual Community Bushfire Readiness program is ready to commence. - The program was presented to Council at September and October 2018 briefing sessions, and the program will be being formally noted by Council at the October	Manager Community Safety Services	24/06/2019

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Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.2.1 Facilitate a safe community environment.						
customer centric, staff are using discretion and working toward compliance before compliance is initiated.				OCM. Private property fire readiness assessments commence on 01 November 2018. The City has taken a risk based approach this season. - The City has already engaged with residents at extreme fire risk, providing them with information and guidance on fire risk mitigation on their properties.		
1.2.1.3 Ensure the City's Emergency Management Arrangements, including the Local Recovery Plan, are in place and comply with the Emergency Management Act 2005.	None	In Progress	80%	The City has reviewed the Emergency Management Arrangements. This included a recent test of the intercity Memorandum of Understanding which required a simulated response and review of the various aspects of the emergency management arrangements. The exercise allowed for the City's emergency management arrangements to be improved and updated.	Manager Community Safety Services	26/11/2018
1.2.1.4 Review Local Emergency Management Arrangements and compliance with State Emergency Management Policy 2.5.	None	In Progress	62%	The Emergency Management Arrangements were recently updated and will be submitted to the Department of Fire and Emergency Services for their comment in November. Once the comments are received, the plan will be sent to Council for approval.	Manager Community Safety Services	31/12/2018
1.2.1.5 Develop the City's Bushfire Risk Mitigation Plan in collaboration with key stakeholders.	None	In Progress	19%	Project plan has been completed and is on target for completion in June 2019. First stage of asset identification, bush fire risk reserve assessments and treatment plans are being input into the State Government's Bush Fire Risk Management System with 10% input as at 30 Sept 2018.	Manager Parks & Environmental Services	26/07/2020



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Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.2.1 Facilitate a safe community environment.						
1.2.1.6 Deliver the CCTV Strategy and CCTV Infrastructure on time, on budget and consistent with grant funding requirements.	None	In Progress	45%	The City has completed a lot of working in this quarter on advancing its CCTV Strategy and CCTV Infrastructure. This work includes the following: - Established a working group to provide strategic oversight for the management of CCTV. - Contracted the services of a consultant to advise on CCTV implementation/operations and have consequently updated the CCTV strategy. - Currently installing CCTV at four locations with earthworks to begin in November. - Submitted a new grant application for \$350K to place cameras at another six locations.	Manager Community Safety Services	30/06/2019
Strategy: 1.2.2 Advocate and promote healthy lifestyle choices by encouraging the community to become more physically active.						
1.2.2.1 Review the Local Community Health & Wellbeing Plan and deliver the 2018/19 initiatives.	None	In Progress	33%	- The Local Community Health & Wellbeing Plan has been reviewed, with comments received from the community. The plan has now been updated to reflect this feedback. - The plan is expected to be ready for presentation to Council in December 2018.	Manager Community Safety Services	24/06/2019
Strategy: 1.2.3 Provide high quality and accessible recreational and social spaces and facilities.						
1.2.3.1 Implement the Bicycle Plan initiatives for 2018/19. Finalise development of the Bicycle Plan initiatives and associated funding program.	None	In Progress	25%	The Bicycle Plan was endorsed by Council in June 2018. Grant funding applications for 2019/2020 have been submitted under the WA Bike Network program.	Manager Asset Planning & Management	01/03/2019



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Strategy: 1.2.3 Provide high quality and accessible recreational and social spaces and facilities.						
1.2.3.2 Advocate for funding in 2019 for Scott Reserve. Develop a Master Plan to guide future development of the reserve and consult with user groups.	None	In Progress	25%	The Scott Reserve Master Plan project start up meeting was held between City Officers and the consultant on 16 September 2018. - Project timelines, milestones and reporting have been agreed with the consultant. - The City has undertaken a community engagement plan which included two Community Drop-In sessions held on 11 and 20 October 2018 and a Community Workshop session held on 30 October 2018.	Manager Community Development	31/08/2019
1.2.3.3 Advocate to secure external funding to deliver Stage 1 of the Perth Hills Trails Loop Master Plan - Kalamunda to Pickering Brook. If achieved, progress design and approvals for stage 2.	None	In Progress	50%	The detailed design of Stage 1 of the Perth Trails Loop has been completed by the Kalamunda Mountain Bike Collective. It is currently being reviewed by the City, with consideration of the following elements: - An Environmental Assessment. - A Traffic Management company has been assigned. - A Road Crossing Risk Assessment. A financial agreement has been developed and construction is due to be completed by 30 June, 2019.	Manager Community Development	23/12/2018
1.2.3.4 Develop the Maida Vale Reserve Master Plan for Council Approval by 30 June 2019.	None	In Progress	80%	- The Draft Maida Vale Reserve Master Plan was presented to Council on 24 July for approval to advertise. - The 40 day public comment period closed on 30 August 2018, with consultation results and the revised concept plan presented to a Community Forum on the 19 September 2018.	Manager Community Development	22/12/2018



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Strategy: 1.2.3 Provide high quality and accessible recreational and social spaces and facilities.						
				<ul style="list-style-type: none"> - These outcomes along with the revised concept plan was presented to a Council Briefing Session on 16 October 2018. -The consultant is amending report and concept plans based on client feedback and Council Briefing Session. - The final Maida Vale Reserve Master Plan is on track to be considered by Council in December 2018. 		
1.2.3.5 Implement the Ray Owen Master Plan, subject to securing suitable funding source.	None	In Progress	60%	<p>A project manager has been appointed to progress the four court extension to the Ray Owen Sports Stadium. Further coordination of concept planning is required between the carpark design and four court extension. Consultation with netball and basketball for the development of a functional brief was held on 10 October 2018. An architectural brief is currently being developed which will inform the final concept design and associated costs.</p> <p>Other projects relative to the Ray Owen Reserve are in various stages of progress and include:</p> <ul style="list-style-type: none"> - Car park design. - Power distribution. - Further investigations towards identifying an additional water source. 	Manager Community Development	30/06/2019
1.2.3.6 Oversee effective management of the Kalamunda Water Park by Belgravia Leisure, to ensure maximum utilisation of the facility and that the operational budget	None	In Progress	35%	<p>In readiness for the approaching 2018/2019 summer season the following maintenance works have been completed:</p> <ul style="list-style-type: none"> - Water slides internal restoration. 	Manager Community Development	30/06/2019



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is maintained.				<ul style="list-style-type: none"> - Shade sail replacements. - Drink fountain installation. - Chlorine compliance works. <p>8 meetings are scheduled throughout the year with July and October completed.</p>		

Outcome: 1.3 To support the active participation of local communities

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.3.1 Support local communities to connect, grow and shape the future of Kalamunda.						
1.3.1.1 In consultation with the Strategic Sport and Recreation Committee (SSRC), facilitate the provision of the City's Community Funding Program in accordance with set funding rounds.	None	In Progress	25%	<ul style="list-style-type: none"> - Expressions of Interest for the City's Capital Grants program closed on 30 September 2018. There were 9 Expressions of Interest received. -The City's Technical Officers group have reviewed the Expressions of Interest. -An initial Strategic Sport and Recreation Committee meeting was held on 25 October to discuss the Expressions of Interest. -The Strategic Sport and Recreation Committee will approve and invite a detailed funding submissions. 	Manager Community Development	06/07/2019
1.3.1.2 Implement the "Creating Active Citizens Plan" initiatives for empowering community to engage in activity that delivers measurable increases in local capacity and active citizenship.	None	In Progress	40%	<ul style="list-style-type: none"> To support and empower community organisation, groups neighbourhoods and individuals: - The City established the 'Greater Neighbour Program'. - Developed the 'Adopt a Spot' initiative to facilitate local ownership of special places. - Managed the 'Kalamunda Connected' small 	Manager Customer & Public Relations	31/07/2019

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Outcome: 1.3 To support the active participation of local communities

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.3.1 Support local communities to connect, grow and shape the future of Kalamunda.						
				community grants to support innovative community building initiatives. - Implemented a Local Heroes program by identifying and promoting a great community effort.		
1.3.1.3 Review Community Advisory Committee effectiveness and terms of reference at least 6 months prior to each LG election, with involvement of key stakeholders and current committee members.	None	In Progress	25%	A desktop review of all current and historic advisory committees has been completed. Standardised Terms of Reference have been developed for Advisory Committees and approved by Council. The review process is on track to be completed 6 months prior to the next election.	General Counsel & Executive Advisor, Governance and Legal Services	30/06/2019
Strategy: 1.3.2 Encourage and promote active participation in social and cultural events.						
1.3.2.1 Develop and implement the Community Events Program for 2018/19, delivering high quality community events.	None	In Progress	36%	Key events this quarter included: - NAIDOC exhibition and City of Kalamunda NAIDOC events. - Emergency Services Dinner held by the Mayor to thank emergency services personnel and their volunteers. - Quit Targa West Rally.	Manager Customer & Public Relations	27/04/2019
1.3.2.3 Subject to Council support and budget allocation: - Develop an Arts Strategy; - Conduct an Operational Effectiveness Review of KPAC, Visitor Centre and Zig Zag Gallery.	None	In Progress	17%	- Arts Advisory Committee has been convened to support the development of the Arts Strategy. - A 'Request for Quotation' (RFQ) has been developed to seek providers who can assist with the facilities review.	Coordinator Economic & Tourism Development	30/06/2019
1.3.2.4 Remediate and restore the Kalamunda History Village Locomotive.	None	In Progress	20%	- The Expression of Interest' (EOI) has been completed which in turn lead to a Request for Tender (RFT) process.	Coordinator Economic & Tourism Development	30/04/2019



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Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 1.3.2 Encourage and promote active participation in social and cultural events.						
				<ul style="list-style-type: none"> - The Evaluation Panel was convened and has requested further information from the supplier on the remediation process. - The supplier has now provided the requested additional information and this also requires a further review from an industrial hygienist, which is in progress. 		



Strategic Plan Progress Report

Goal: 2 Kalamunda Clean & Green

Outcome: 2.1 To protect and enhance the environmental values of the City

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 2.1.1 Enhance our bushland, natural areas, waterways and reserves.						
2.1.1.1 Develop policy and practices to protect trees of significance across the City (follows Local Environmental Strategy).	None	Not Started	0%	This will follow the development of the Local Environmental Strategy which is going to the November OCM.	Manager Parks & Environmental Services	31/10/2020
2.1.1.2 Develop and implement a Local Environment Strategy to provide strategic direction in the delivery of best practice environmental stewardship in the City.	None	In Progress	50%	Community informed Local Environment Strategy ratified by Kalamunda Environmental Advisory Committee for Council consideration. Proposal to be put to the November OCM to release for public comment.	Manager Parks & Environmental Services	30/09/2019
Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 2.1.2 Support the conservation and enhancement of our biodiversity.						
2.1.2.1 Review the 2008 Local Biodiversity Strategy and report on implementation progress in keeping with the objectives of the adopted Local Environment Strategy.	None	Not Started	0%	Work will commence on this action in October 2018.	Manager Parks & Environmental Services	30/06/2019
Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 2.1.3 Community engagement and education in environmental management.						
2.1.3.1 Environmental Education Program [A] Deliver targeted environmental education events to improve community skills and awareness [B] Engage local schools in the Adopt-A-Spot program	None	In Progress	25%	Project plan and program has been drafted for executive review.	Manager Parks & Environmental Services	30/06/2019

Outcome: 2.2 To achieve environmental sustainability through effective natural resource management

Strategic Plan Progress Report

Goal: 2 Kalamunda Clean & Green

Outcome: 2.2 To achieve environmental sustainability through effective natural resource management

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 2.2.1 Facilitate the appropriate use of water and energy supplies for the City.						
2.2.1.1 Develop a plan for fit for purpose water resources to meet the City's needs.	None	In Progress	5%	This plan is in the early stages of development, but is on track for completion by 31 December 2018.	Manager Asset Delivery Services	02/03/2019
2.2.1.2 Undertake a rolling program of energy audits to identify mitigating actions to reduce energy consumption.	None	Not Started	0%	This is due to commence in February 2019.	Manager Asset & Waste Operations	30/04/2020

Outcome: 2.3 To reduce the amount of waste produced and increase the amount of reuse and recycling of waste

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 2.3.1 Identify and implement strategies to reduce waste.						
2.3.1.1 Revise the Waste Strategy.	None	Not Started	0%	The draft State Government's Waste Strategy has just been released for comment (October 2018) and is currently being reviewed by City officers. Once adopted by the State Government, this will inform the City's Waste Strategy which will be developed between February and July 2019.	Manager Asset & Waste Operations	31/07/2019
2.3.1.2 Ensure the City's waste operations integrate with the EMRC's resource recovery projects at Red Hill, Hazelmere and East Rockingham.	None	In Progress	25%	City officers continue to work closely with the EMRC to ensure that our operations integrate with the waste facilities the EMRC provide. The change of contractor in regards to the transport & disposal of hook lift bins from Walliston Transfer Station has worked seamlessly. The City's operations have been modified slightly to reflect the reduction/change in open hours at RedHill Waste Management Facility.	Manager Asset & Waste Operations	30/06/2019

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Goal: 2 Kalamunda Clean & Green

Outcome: 2.3 To reduce the amount of waste produced and increase the amount of reuse and recycling of waste

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 2.3.1 Identify and implement strategies to reduce waste.						
2.3.1.3 Walliston Resource Recovery Facility review - Investigate and develop options for upgrading the Walliston Resource Recovery in accordance with licencing conditions.	None	In Progress	20%	<ul style="list-style-type: none"> - The City continues to work closely with the Department of Water and Environmental Regulation (DWER) in respect to the licencing of Walliston Transfer Station (WTS). - Recent efforts have focused on noise modelling. - Modifications have occurred at the WTS to better separate the building rubble, green waste disposal areas and public interaction areas. - Changes have also been made to separate the City's Works area from the Transfer Station area. 	Manager Asset & Waste Operations	01/09/2019

Outcome: 2.4 To ensure contaminated sites are safe and managed to ultimate use

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 2.4.1 Identify, examine and manage risk associated with contaminated sites.						
2.4.1.1 Investigate all City controlled contaminated sites and identify potential risks and issues that require mitigation in line with DEC requirements. Source funding for remediation and establish appropriate management plans. Includes Alan Anderson and Ledger Reserve asbestos management plans.	None	In Progress	36%	The City is currently engaging with consultants and a contaminated sites auditor to proactively advance the management of its contaminated sites. Works are well underway on all of the sites.	Manager Community Safety Services	24/06/2019

Strategic Plan Progress Report

Goal: 3 Kalamunda Develops

Outcome: 3.1 To plan for sustainable population growth

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.1.1 Plan for diverse and sustainable housing, community facilities and industrial development to meet changing social and economic needs.						
3.1.1.1 Review the Local Planning Strategy ensuring sustainable development and preservation of environmental values are recognised. (Sub-strategies are incorporated)	None	In Progress	20%	<p>Industrial Development Strategy: Draft Industrial Development Strategy adopted for public advertising in June 2018. Public advertising has now concluded. The City is considering submissions and contemplating possible modifications.</p> <p>Environmental Land Use Planning Strategy: Draft Environmental Land Use Planning Strategy adopted for public advertising in September 2018. Public advertising currently in the process of being scheduled.</p> <p>Activity Centres Strategy: Draft Activity Centre Strategy has been prepared. Preliminary community engagement required to investigate possible development opportunities around neighbourhood centres.</p> <p>Housing Strategy: Draft Housing Strategy has been prepared. Preliminary community engagement required to investigate possible development opportunities around neighbourhood centres and other parts of the City (including in areas not currently serviced by sewer).</p> <p>Rural Strategy: Draft Rural Strategy has been scoped with</p>	Director Development Services	20/06/2019



Strategic Plan Progress Report

Goal: 3 Kalamunda Develops

Outcome: 3.1 To plan for sustainable population growth

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.1.1 Plan for diverse and sustainable housing, community facilities and industrial development to meet changing social and economic needs.						
				<p>parts progressed with preliminary outcomes from investigations undertaken by Department of Primary Industries and Regional Development and the Department of Water and Environment Regulation.</p> <p>Further progress is pending outcomes from the State Government Taskforce and Working Group into the investigation of planning in the Pickering Brook area and surrounds.</p> <p>Infrastructure and Servicing Strategy: Draft scope of works to be prepared and align with development potential outlined by accompanying strategies.</p>		
<p>3.1.1.2 (A) Kalamunda Activity Centre is substantially progressed.</p> <p>(B) Preparation begins for Forrestfield Activity Centre which is progressed in 2019/20.</p> <p>- Both plans require Council endorsement prior to public advertising, after which it is formally adopted by Council.</p> <p>- Plans will comply with the requirements of State Planning Policy 4.2 (Activity Centres for Perth and Peel). (Sub-strategies are incorporated)</p>	None	In Progress	10%	<p>Kalamunda Activity Centre Plan well progressed with a draft documentation, supporting studies and plan currently being reviewed by the City's internal service teams and Design Advisory Committee.</p> <p>Draft Activity Centre Plan is scheduled to be presented to Council for public advertising in December 2018 or early 2019.</p>	Director Development Services	30/12/2020
<p>3.1.1.3 Forrestfield North structure Plans: Plan for sustainable land use options around the future railway station. Manage consultant team to deliver structure plans</p>	None	In Progress	10%	<p>Residential Precinct Local Structure Plan: Draft LSP adopted by Council for public advertising in April 2018.</p> <p>Revised LSP currently in the process of being</p>	Director Development Services	30/06/2021



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Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.1.1 Plan for diverse and sustainable housing, community facilities and industrial development to meet changing social and economic needs.						
to facilitate subdivision and development.				finalised and scheduled to be presented to Council in November 2018. Presentation to Council on the revised LSP is scheduled for October 2018 Strategy Session. Transit Oriented Development Precinct Local Structure Plan: Key inputs are still needing to be provided the State Government in relation to traffic and drainage matters associated with the new car parking area. It is understood that this information will be provided with a new Development Application for the multi-deck car park.		
3.1.1.4 Pickering Brook Town Centre urban investigation area.	None	In Progress	10%	Draft Rural Strategy has been scoped with parts progressed with preliminary outcomes from investigations undertaken by Department of Primary Industries and Regional Development and the Department of Water and Environment Regulation. Further progress is pending outcomes from the State Government Taskforce and Working Group into the investigation of planning in the Pickering Brook area and surrounds.	Director Development Services	30/08/2019
3.1.1.5 Undertake an annual review of the Cell 9 Development Contribution Plan - Consolidate Cell 9 Annual DCP review, Cell 9 project management.	None	In Progress	25%	DCP Report from a planning perspective has been finalised. Final engineering inputs for infrastructure scope and costs are required to be provided.	Director Development Services	30/06/2019

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Outcome: 3.1 To plan for sustainable population growth

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Strategy: 3.1.1 Plan for diverse and sustainable housing, community facilities and industrial development to meet changing social and economic needs.						
3.1.1.6 Forrestfield/High Wycombe (FF/HW) Stage 1 Annual DCP review, FF/HW Stage 1 Project Management, Planning Design Guidelines. Additionally, incorporate review and respond to Government policy at strategic level, monitor and implement innovative strategic planning practice. (Sub-strategies are incorporated)	None	In Progress	50%	DCP Report annual review has been advertised and the final DCP Report has been completed. Final land valuations currently underway in preparation for presentation to Council.	Director Development Services	03/12/2018
3.1.1.7 Planning investigation areas incorporate the Maida Vale South investigation area.	None	In Progress	20%	Metropolitan Region Scheme Amendment 1344/57 Maida Vale Urban Precinct: On 10 September 2018, the Chairman of the Environmental Protection Authority published the determination to formally assess the proposed amendment and requested that an Environmental Review be undertaken for the proposed rezoning. Local Structure Plan: Discussion are on-going with the proponent in relation to the progression of the draft Local Structure Plan. It is not envisaged that the Local Structure Plan will be progressed until such time as the environmental issues have been further progressed.	Director Development Services	01/02/2019
3.1.1.8 Planning investigation areas incorporate Wattle Grove South district structure plan.	None	In Progress	20%	Wattle Grove South Feasibility Study complete. Preliminary consultation prior to preparation of a draft District Structure Plan has been complete. Findings are scheduled to be	Director Development Services	01/03/2021

Strategic Plan Progress Report

Goal: 3 Kalamunda Develops

Outcome: 3.1 To plan for sustainable population growth

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.1.1 Plan for diverse and sustainable housing, community facilities and industrial development to meet changing social and economic needs.						
				presented to Council at 22 October 2018. Council will provide direction on the progression of the project subject to consideration of the consultation outcomes.		
3.1.1.9 Include Cambridge Reserve and Heidelberg Park as POS transfer and improvement investigation areas.	None	In Progress	16%	Cambridge Reserve: Preliminary community engagement complete. Community engagement on the draft plan complete. Reviews to the plan currently being undertaken with an internal workshop scheduled over the coming weeks. Heidelberg Park: Preliminary concepts have been developed. Waste water investigations currently underway including site specific studies. Preliminary community engagement scheduled to occur early 2019.	Director Development Services	30/01/2020
3.1.1.10 Regularly review, map, benchmark and improve planning approval processes with a view to increasing customer satisfaction levels.	None	In Progress	25%	Process mapping has been undertaken for statutory planning and building processes. Meeting scheduled this month to review the following key processes: - Development application process. - Compliance meetings.	Manager Approval Services	30/06/2019
3.1.1.11 Create a customer service charter for Approval Services and supply this with every new application via acknowledgement letter. Information to	None	In Progress	10%	A planning survey has been prepared, reviewed and approved to be sent out with all planning approval letters, including a link to the Kalamunda Website.	Manager Approval Services	30/06/2019



Strategic Plan Progress Report

Goal: 3 Kalamunda Develops

Outcome: 3.1 To plan for sustainable population growth

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.1.1 Plan for diverse and sustainable housing, community facilities and industrial development to meet changing social and economic needs.						
be compiled and reported on bi-annually.						
3.1.1.12 Develop customer friendly process maps and guidelines and make them readily available to the public.	None	Not Started	0%	Once planning processes have been reviewed and improved (refer to 3.1.1.10) we will organise user friendly communications to reflect the outcomes.	Manager Approval Services	30/06/2019
3.1.1.13 Develop, monitor and report KPIs to ensure all approvals are processed within agreed timeframes and are advertised and communicated broadly and effectively. Approvals are communicated and processed within given timeframes.	None	In Progress	25%	KPI's have been prepared and reported on a monthly basis.	Manager Approval Services	30/06/2019
3.1.1.14 Develop a Residential Development Design Policy for endorsement by Council.	None	In Progress	50%	Local Planning Policy P-DEV 43 has been drafted for the first review.	Manager Approval Services	31/10/2019
3.1.1.15 Develop an Aged Care Assessment Planning Policy for endorsement by Council.	None	In Progress	5%	The City is currently working on the scope and objectives of the local planning policy for Aged Residential Care. This is on track.	Manager Approval Services	01/10/2020

Outcome: 3.2 To connect the community to quality amenities

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.2.1 Optimal management of all assets.						
3.2.1.1 Identify potential site locations, develop future concepts, as well as funding sources for new Civic Facilities and Community Digital Hub located within the Forrestfield North Station precinct.	None	In Progress	25%	Community Purposes sites identified as part of the Forrestfield North Residential Precinct Local Structure Plan. Preliminary concept plans developed and cost estimates prepared. Strategic discussions progressing with Metronet in relation to interim uses within the	Director Development Services	22/06/2019



Strategic Plan Progress Report

Goal: 3 Kalamunda Develops

Outcome: 3.2 To connect the community to quality amenities

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.2.1 Optimal management of all assets.						
				Forrestfield North TOD precinct.		
3.2.1.2 Undertake a review of the 10 year priority actions outlined within the Community Facilities Plan.	None	In Progress	20%	<ul style="list-style-type: none"> - Dave Lanfear Consulting have been engaged to undertake a review and update of the Community Facilities Plan 2011-2031. - The consultant has completed a literature review and demographic analysis including reviewing usage data, analyzing adjoining local government provision and industry trends and benchmarking. - Four community workshops have been arranged, one in each ward during the month of November. 	Manager Community Development	28/09/2019
3.2.1.3 Implement Stirk Park Master Plan subject to securing external funding.	None	In Progress	25%	<p>In July 2018, Council approved an amendment to the Stirk Park Master Plan to include a Skate Park within the Youth Precinct area, in lieu of a pump track. Council also resolved to progress the detailed designs for the following stage one priorities:</p> <ul style="list-style-type: none"> - Playground upgrade. - Youth precinct. - Path network upgrade. <p>The detailed design phase will be progressed this financial year.</p> <p>A Project Manager has been appointed to undertake the detailed design and project funding.</p> <p>Funding opportunities and requirements from funding agencies are being reviewed.</p>	Manager Community Development	30/06/2019

Strategic Plan Progress Report

Goal: 3 Kalamunda Develops

Outcome: 3.2 To connect the community to quality amenities

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.2.1 Optimal management of all assets.						
3.2.1.4 Develop and regularly review the Asset Management Policy, Strategy and associated plans for all major asset classes, and implement all associated actions to provide strategic direction in the management of all assets.	None	In Progress	25%	<ul style="list-style-type: none"> - An annual review of the Asset Management Strategy was completed in September, indicating the need for more progress on a number of actions. - The Asset Management Policy has been updated and is awaiting submission to Council with the City's Policy review process. - The Roads Asset Management Plan was submitted to Council in September however lapsed due to Council concerns on the 'like-for-like' treatment of road surfaces. Options are being prepared for Council to reconsider in October. - Work is proceeding on the Buildings Asset Management Plan, and additional work has been done on developing a project plan for this initiative due to the complex range of issues to consider. 	Manager Asset Planning & Management	30/06/2019
3.2.1.5 Develop a rolling 10 year program of detailed projects forming the City's capital works program for each asset class.	None	In Progress	25%	The ten year capital works program is regularly updated as part of the Long Term Financial Plan. Grant funding levels are currently being reviewed to determine the level of funding that the City can put towards Commodity Routes grant funding (where a minimum 33% of City funding is expected for some projects).	Manager Asset Planning & Management	30/06/2019
3.2.1.6 Develop a 10 year plan for street landscape improvements and tree planting.	None	In Progress	10%	Streetscape assessments are in progress for determining tree species and key entry statement locations.	Manager Parks & Environmental Services	26/01/2019



Strategic Plan Progress Report

Goal: 3 Kalamunda Develops

Outcome: 3.2 To connect the community to quality amenities

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.2.2 Provide and advocate for improved transport solutions and better connectivity through integrated transport planning.						
3.2.2.1 Research and prepare an integrated transport plan for the city, including congestion management, network capacity and safety, sustainable transport, and multi-modal transport.	None	In Progress	15%	Work on the Integrated Transport Plan has been delayed due to staff vacancy. Criteria for the congestion model have been prepared and are scheduled to be further analysed.	Manager Asset Planning & Management	30/06/2019

Outcome: 3.3 To develop and enhance the City's economy

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 3.3.1 Facilitate and support the success and growth of industry and businesses.						
3.3.1.1 Deliver the initiatives and targets of the Economic Development Strategy for 2018/19.	None	In Progress	23%	<ul style="list-style-type: none"> - Actively participating in industry networks and associations, held three targeted events. - Engaging regularly with Kalamunda Chamber of Commerce, identifying areas for training, business and workforce development, initial conversations held with regards mentoring programme. - Meetings held with regards buy local and community pride programme and engaging in township activation. Initial conversations with local orchardists regarding agritourism in Pickering Brook. - Tourism activations on target with Tourism Strategy development. 	Economic Development Specialist	30/06/2019
Strategy: 3.3.2 Attract new investment opportunities and businesses with a focus on innovation.						
3.3.2.1 Develop and implement a Digital Strategy to attract funding through the Smart Cities Program.	None	In Progress	50%	A draft Digital Strategy produced, however, initial review was not favourable. We are currently reviewing our approach and revising our draft strategy.	Coordinator Economic & Tourism Development	30/06/2019

Strategic Plan Progress Report

Goal: 3 Kalamunda Develops

Outcome: 3.4 To be recognised as a preferred tourism destination

<i>Actions</i>	<i>RISK</i>	<i>STATUS</i>	<i>% COMP</i>	<i>PROGRESS COMMENTS</i>	<i>RESP. OFFICER</i>	<i>COMP DATE</i>
Strategy: 3.4.1 Facilitate, support and promote activities and places to visit.						
3.4.1.1 Develop a vision & strategy for tourism development that identifies the City's competitive and unique advantages.	None	In Progress	23%	Tourism Community Reference Group convened. Five Community consultations have been completed and two remain.	Coordinator Economic & Tourism Development	30/06/2019
<i>Actions</i>	<i>RISK</i>	<i>STATUS</i>	<i>% COMP</i>	<i>PROGRESS COMMENTS</i>	<i>RESP. OFFICER</i>	<i>COMP DATE</i>
Strategy: 3.4.2 Advocate and facilitate diversification options for rural properties to flourish.						
3.4.2.1 Develop an advocacy campaign to support rural land diversification and review annually.	None	In Progress	25%	Refer to 4.2.2.1 Advocacy Strategies for 2018/19.	Chief Executive Officer	30/06/2019



Strategic Plan Progress Report

Goal: 4 Kalamunda Leads

Outcome: 4.1 To provide leadership through transparent governance

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.1.1 Provide good governance.						
4.1.1.1 Corporate Business Plan - Progress Reporting Review and report quarterly and deliver the Corporate Business Plan actions.	None	In Progress	36%	The Corporate Business Plan has been cascaded down into a set of business unit plans and activities, with responsible persons and target dates clearly identified. Additionally, we have tightened the alignment of Executive and Manager level performance objectives to the achievement of the Corporate Business Plan. This is the first quarterly progress report for this financial year.	Manager Strategy, People & Performance	30/06/2019
4.1.1.2 Develop and implement a Contract Management Framework.	None	In Progress	25%		Manager Financial Services	30/06/2019
4.1.1.3 Develop and review the Long Term Financial Plan for the sustainability of the City.	None	In Progress	25%	The LTFP will be reviewed as part of the Mid Year Budget Review.	Manager Financial Services	30/06/2019
4.1.1.4 [A] Complete an annual review of the Strategic Risk Register and seek A&R Committee support, Council endorsement. [B] Provide a quarterly report to the A&R Committee of progress against mitigating actions in the strategic risk register. [C] Demonstrate that the aggregated Strategic Risk profile is maintained from 2017 to 2018.	None	In Progress	25%	First quarter review of strategic and operational risks has been completed. This quarterly report will go to the next A&R Committee. The City is also progressing with the implementation of a risk management software to better monitor, track and report operational and quarterly risks.	Director Corporate Services	30/06/2019
4.1.1.5 Ensure the Governance & Policy Framework is used to guide Councillors and is reviewed every two years prior to Council elections.	None	In Progress	25%	- Following the resignation of Cr Destree, work has commenced with the Electoral Commission to plan an extraordinary election on 14 December 2018.	General Counsel & Executive Advisor, Governance and Legal Services	30/06/2019

Strategic Plan Progress Report

Goal: 4 Kalamunda Leads

Outcome: 4.1 To provide leadership through transparent governance

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.1.1 Provide good governance.						
				<ul style="list-style-type: none"> - In the first quarter we have developed a timetable and process for ensuring agendas and minutes of Council meetings and committees are compliant with legislation requirements. This has been approved for the implementation by the Executive Team and is improving officer compliance with reporting deadlines. - Improvements are being planned for the Council resolution database to make it more accessible to Council and staff. We expect this to take 2 to 3 months to complete. - Review of the policy manual is continuing ensuring it remains current, relevant and compliant with legislation. This will be presented to Councillors for their input at the February 2019 strategic retreat. 		
Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.1.2 Build an effective and efficient service based organisation.						
4.1.2.1 Altus Collaboration Consortium Project: Continue to work positively within the collaboration to upgrade all key corporate systems.	None	In Progress	20%	<ul style="list-style-type: none"> - Work is continuing with the Altus Inspection Modules application. Due to be used in the field by 01 Nov 2018. - Development work is continuing with the Altus Core Financials Project. Bank Reconciliation and Accounts Payable workshops complete. 	Manager Information Technology	30/09/2019
4.1.2.2 Workforce Plan Review: [A] Review and implement the Workforce Plan initiatives for 2018/19; [B] Workforce Plan includes a focus on building leadership capability.	None	In Progress	40%	<ul style="list-style-type: none"> - The Executive Team have reviewed the 2018/19 Workforce Plan. Initiatives have been developed and currently being prioritised and built into a project plan. - Executive competencies have been 	Manager Strategy, People & Performance	30/06/2022



Strategic Plan Progress Report

Goal: 4 Kalamunda Leads

Outcome: 4.1 To provide leadership through transparent governance

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.1.2 Build an effective and efficient service based organisation.						
				<p>developed and included in the performance management process for review at the end of this year. A subset of competencies has also been developed for Business Unit Managers and embedded in the performance management process.</p> <p>- A 360 degree assessment tool has been selected for use by the City of Kalamunda. Executives will be assessed by this tool to assist them in their personal development planning. 360 degree assessment due to be finalised by the end of the calendar year.</p>		
<p>4.1.2.3 Organisational Culture Plan "GROW"</p> <p>[A] Implement the approved Organisational Culture Plan ("GROW") to facilitate and deliver a structured approach to innovation within the LGA and report quarterly against progress.</p> <p>[B] "Grow" program includes a focus on developing a culture that fosters innovation and "can do" service delivery & shift from compliance to community engagement.</p>	None	In Progress	25%	<p>- The Executive Team participated in a workshop this quarter to define the streams of work for the culture program. Each Executive will sponsor a culture stream and will report back to the CEO on the progress against deliverables.</p> <p>- The City has undertaken a training audit that considers both technical skills and capabilities that support "can do" service delivery. Priority training covers competency areas including managing difficult conversations and poor performance, improving processes through process mapping, project management to improve project execution, online training for self paced learning, leadership skills, managing 'outrage', and improving service delivery in Bush Fire readiness teams.</p> <p>- Executives and Managers have performance plans linked to delivery of the Corporate</p>	Organisational Development Coordinator	30/06/2019

Strategic Plan Progress Report

Goal: 4 Kalamunda Leads

Outcome: 4.1 To provide leadership through transparent governance

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.1.2 Build an effective and efficient service based organisation.						
				Business Plan and the "GROW" culture program. - One of the culture streams links to innovation and continuous improvement. This project stream is currently being defined (ie what will it do and what will success look like?). - Additionally, each Executive has a performance objective linked to continuous improvement, driven by customer feedback, improving services, or improving the cost of service delivery. This will be linked to the service review process, the first phase of which is occurring in Oct-Nov 2018.		
4.1.2.7 Implement the Information Communication Technology Strategy and report progress against the Plan quarterly.	None	In Progress	25%	- External penetration testing has been completed by independent security consultancy. - Firewall Audit has been undertaken by a separate security consultancy. - Work is continuing on the implementation of Altus Electronic Content Management system (ECM).	Manager Information Technology	30/06/2019

Outcome: 4.2 To proactively engage and partner for the benefit of the community

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.2.1 Actively engage with the community in innovative ways.						
4.2.1.1 Deliver initiatives contained within the Community Engagement Strategy. Identify opportunities to encourage community involvement in Council	None	In Progress	65%	This quarter the City has received feedback from Councillors and residents that the community engagement process for Wattle Grove South could have engaged residents	Manager Customer & Public Relations	01/06/2019



Strategic Plan Progress Report

Goal: 4 Kalamunda Leads

Outcome: 4.2 To proactively engage and partner for the benefit of the community

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.2.1 Actively engage with the community in innovative ways.						
operations through appropriate engagement methods.				<p>earlier in the process. This feedback has been taken on board and we will review our community engagement procedures as a result.</p> <p>Additionally, the City has:</p> <ul style="list-style-type: none"> - Developed a simple consultation charter that summarises the City's approach which will act as a 'quick guide' for community members. - Ensure all communications are compliant with the Communications and Engagement Policy and Style Guide. - Organise a community engagement mobile kit that assists City officers to engage with community out on site. 		
4.2.1.2 Deliver the Customer Service Strategy Implementation Plan outlining key annual activities and projects.	None	In Progress	33%	<p>Work continued on the City's Customer Service Strategy this quarter, including:</p> <ul style="list-style-type: none"> - A revision and update of the Customer Service Charter & Standard, which occurs every 2 years. - Created a customer service checklist to guide customer service staff when reviewing, strategies, policies and processes. This assists them to improve the quality of advice and information they provide to the community. - In the process of conducting comparative local government research of contact/reception centres and support 	Manager Customer & Public Relations	30/06/2019



Strategic Plan Progress Report

Goal: 4 Kalamunda Leads

Outcome: 4.2 To proactively engage and partner for the benefit of the community

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.2.1 Actively engage with the community in innovative ways.						
				structures. This allows us to benchmark our services against other LGAs.		
4.2.1.3 Implement and report quarterly on the 'monitoring system' that tracks the customer experience across the organisation. Utilise results to identify areas for improvement, plus identify areas of strength. Identify officers who are providing advice to the public & provide clearer accountability of officers for their personal interactions with community members.	None	In Progress	15%	This quarter we procured and installed the Call-in reporting system, in preparation for net promoter survey being embedded into the call-in process.	Manager Customer & Public Relations	18/07/2019
4.2.1.4 Investigate and plan for community self-service technology solutions, enabling community to source relevant information, submit approvals online and track progress of their enquiries.	None	In Progress	67%	This quarter: - Online building and planning self service has now been implemented. - Online rate payments are now live. - Further work is planned for online dog registrations and renewals.	Manager Customer & Public Relations	30/06/2019
Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.2.2 Increase advocacy activities and develop partnerships to support growth and reputation.						
4.2.2.1 Report on Advocacy Strategies for 2018/19.	None	In Progress	25%	POSITIVE STATE GOVERNMENT ANNOUNCEMENTS THIS QUARTER: - Main Roads announces Roe Hwy/Kalamunda Road Interchange project - State Government announces tourism strategy for Perth Hills and Pickering Brook regions INFRASTRUCTURE AND TRAFFIC: - Ken Wyatt MP and Stephen Price MLA re:	Chief Executive Officer	30/06/2019

Strategic Plan Progress Report

Goal: 4 Kalamunda Leads

Outcome: 4.2 To proactively engage and partner for the benefit of the community

Actions	RISK	STATUS	% COMP	PROGRESS COMMENTS	RESP. OFFICER	COMP DATE
Strategy: 4.2.2 Increase advocacy activities and develop partnerships to support growth and reputation.						
				Woolworths Road and Hale Road. - Matthew Hughes MLA and Minister Rita Saffioti MLA re: Schmidt Road consultation. - City of Swan re: Abernethy Rd upgrade. GREATER AREA PERTH AND PEEL REGIONAL FUNDING: - Founding member of this advocacy group for Perth's outer metro councils, including Wanneroo, Swan, Gosnells, Kalamunda, Cockburn, Armadale, Rockingham, Canning, Serpentine Jarrahdale. - Using the GAPP vehicle to advocate for Ray Owen upgrades. - GAPP CEOs met with Anthony Albanese. AGRIBUSINESS AND RURAL: - Successfully lobbied Tourism Minister Hon Paul Papalia MLA to extend his promotion of the Great Gourmet Escape to include Perth Hills. - Using City of Joondalup sister City relationship with Jinan (China) to assist the City of Kalamunda to develop relationships with the District of Lexia.		

