



2026-2028

HEALTHY TOGETHER KALAMUNDA

Public Health and Wellbeing Plan



Acknowledgment of Country

The City of Kalamunda respectfully acknowledges the Traditional Owners, the Whadjuk Noongar People as the Custodians of this land and pay our respect to Elders, past, present and emerging who have and continue to reside in the area and have been an integral part of the history of this region.

The land on which we live, meet and thrive as a community always was and always will be Noongar Land.

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MESSAGE FROM THE MAYOR



“

Local governments play a significant role in creating environments that allow communities to enjoy good health and allow residents to feel safe and secure. The City of Kalamunda is committed to embracing this role in creating a healthy, safe and connected community. To Achieve this the City of Kalamunda developed an action plan titled Healthy Together: Kalamunda 2026 – 202.

Improving health and wellbeing is a complex and long-term process that requires a strategic approach and careful consideration. The City is in a primary position to aid the community in leading healthier and safer lives by using our best endeavours to meet the needs of current and future generations through an integration of environmental protection, social advancement and economic prosperity.

”

EXECUTIVE SUMMARY

The City of Kalamunda Safe and Healthy Kalamunda 2024 – 2029 is a review and update of the *City of Kalamunda Community Health and Wellbeing Plan 2018-2022*. The Plan identifies public health priorities known as focus areas and provides a framework for the health and wellbeing of the local community. The Plan also includes community safety initiatives combining the Community Safety and Crime Prevention Plan into *City of Kalamunda Safe and Health Kalamunda 2023- 2028*.

The Plan is based on a social model of health, using epidemiological data and will continue to inform the way in which public health is managed within the City of Kalamunda. Additionally, the plan identifies deliverables to support an integrated and collaborative approach that will support and enhance the community's ability to lead healthy, productive and rewarding lives.

EXECUTIVE SUMMARY

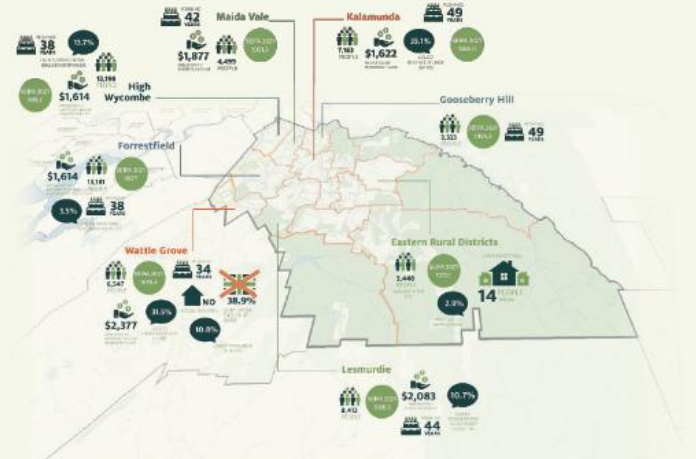
Alignment to the State Public Health Plan

The Public Health Act 2016 states that Local Public Health Plans must be consistent with the State Public Health Plan. The State Public Health Plan 2025–2030 establishes four key public health objectives that guide action across Western Australia, supported by two overarching objectives;

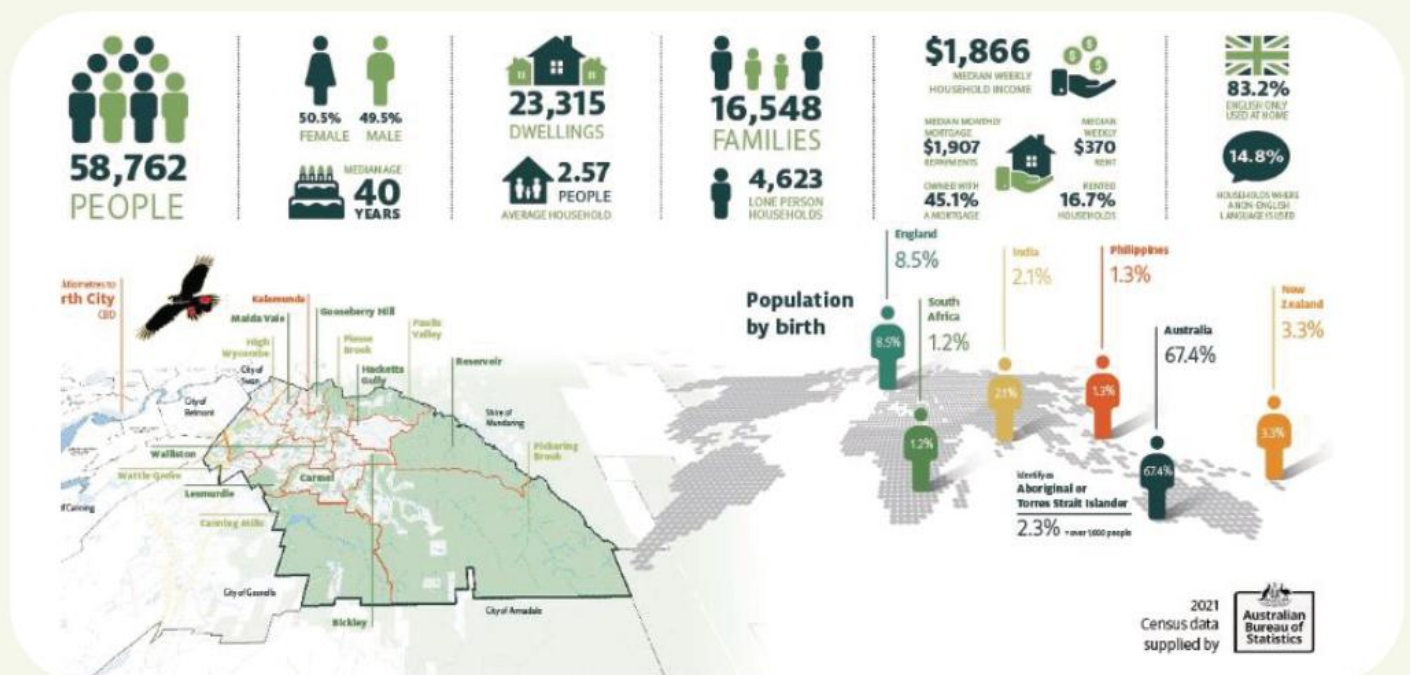
- Aboriginal health and wellbeing
- Equity and inclusion

Which are embedded across all priorities.

- Promote: Foster strong, connected communities and healthier environments.
- Prevent: Reduce the burden of chronic disease, communicable disease, and injury.
- Protect: Protect against public and environmental health risks, effectively manage emergencies, reduce disaster impacts, and lessen the health impacts of climate change.
- Enable: Bolster public health systems and workforce, and leverage partnerships to support health and wellbeing



A range of strategies and actions were developed to underpin these focus areas and demonstrate how the City plans to create a physical, social and cultural environment that supports and promotes health and safety for the whole community. In addition, the City is in the process of reviewing its Reconciliation Action Plan (RAP) which will further strengthen the City's approach to ensure services and facilities meet the cultural needs of our community and are delivered in a culturally sensitive and inclusive manner.



THE FOUR FOCUS AREAS



PREVENT

Prevent and reduce chronic disease, communicable disease and injury through healthy food, active environments, food safety inspections and early action.



PROMOTE

Build strong communities and support mental health and wellbeing through arts, culture, events, recreation, libraries, placemaking and programs for residents at every stage of life.



PROTECT

Manage environmental health risks, respond to emergencies and prepare for the health impacts of climate events, including extreme heat.



ENABLE

Work with partners, build City capability and support the local economy as part of creating the conditions for communities to live healthy, active lives.



ABOUT THIS PLAN

This is the City of Kalamunda's Public Health and Wellbeing Plan for 2026-2028. It has been prepared under Section 45 of the Public Health Act 2016 (WA) and covers the two financial years 2026/27 and 2027/28. It replaces the Community Health and Wellbeing Plan 2018-2022.

The plan is built on a straightforward premise. Health is not just about what happens at the doctor. It is shaped by where people live, what opportunities they have, who they know, and whether the places around them make it easy or hard to live well. As a local government, the City has a genuine role to play in enhancing health, wellbeing and quality of life for our community.

This plan is one of the informing documents that supports Kalamunda Advancing 2031. This plan sets out the operational detail, including lead officers, timelines and the governance arrangements required by the Public Health Act 2016.

How this plan connects to the City's services

The 60 actions in this plan are delivered through more than 25 City service areas, drawing on 33 service areas from across the whole organisation. No new unfunded positions, capital items or grant programs are included in this plan. Each action names a lead service area, sets a timeframe and includes an evaluation measure. Alongside each action, this plan also sets out in plain language what it will look like for the community, so residents can see what each commitment means for everyday life.

A NOTE ON PLAIN LANGUAGE

Throughout the Action Plan, every action is paired with a short "What this looks like for community" description. This translates the formal action into the practical difference residents can expect to see, hear about or take part in.

What the plan is trying to achieve

OUR VISION

A healthy, safe and connected Kalamunda where every resident has the opportunity to live well.

HOW THE CITY WILL GET THERE

Working with residents, service providers and other parts of government to build the conditions for good health, while making sure City programs and decisions support that goal.

KALAMUNDA, OUR COMMUNITY



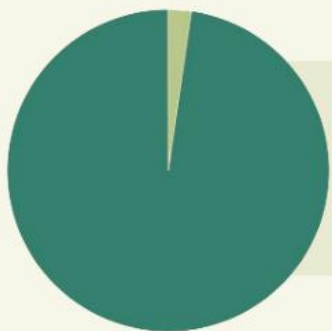
OUR COMMUNITY

Kalamunda is located approximately 24 kilometres east of Perth and encompasses urban, hills and peri-urban communities including Kalamunda, Forrestfield, High Wycombe, Lesmurdie, Wattle Grove, Maida Vale, Gooseberry Hill and surrounding rural areas. The district spans three distinct character areas, from medium density residential suburbs in the west, through low density hillside settlements on the scarp, to lifestyle and agricultural properties in the east. This creates different needs and different levels of access to services.

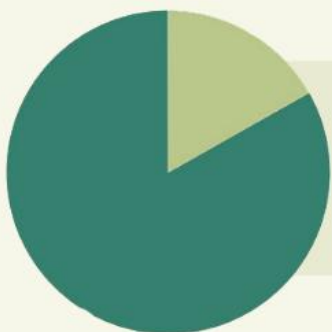


58,762 Residents

(2021 Census)



2.3% Aboriginal and Torres Strait Islander residents



16.8% Speak a language other than English at home

40 - Median Age (years)



Who lives here?

The population is around 58,762 and growing, with new development happening in High Wycombe South, Pickering Brook and Forrestfield. The median age is 40, higher than the Perth average, with proportionally more residents aged 50 to 85 here than across WA as a whole. 67.4% of residents were born in Australia, with England, New Zealand, India, the Philippines and South Africa also well represented. 16.8% of residents do not speak English at home, meaning a meaningful proportion of the community needs information in other languages. 2.3% of residents are of Aboriginal or Torres Strait Islander descent, with a median age of 21, much younger than the community overall.

How This Data Informs our Priorities and Actions

The demographic profile, local health data and community feedback presented throughout this Plan provide the evidence base for determining where the City can have the greatest impact on health and wellbeing. Rather than applying a one-size-fits-all approach, this information has been used to identify priority population groups, understand the health challenges and strengths of our community, and shape actions that respond to local needs. Together with the social determinants of health, this evidence ensures the Plan's priorities and actions are targeted, evidence-informed and aligned with existing City services and strategic direction.

Priority Population Groups

The City recognises that health outcomes are not experienced equally across the community. Factors such as age, disability, culture, language, social connection, income, access to services and experience of discrimination can significantly influence a person's health and wellbeing. Racism is recognised as a significant health determinant associated with negative mental and general health outcomes for Aboriginal people. The priority population groups below have been informed by local demographic data, public health evidence, community needs and the social determinants of health, and align with existing City plans, programs and service areas so that public health outcomes are integrated into ongoing service delivery rather than addressed through standalone initiatives.



CHILDREN AND YOUNG PEOPLE

64% of Kalamunda children do not meet recommended weekly physical activity levels. Mental health, safe spaces and youth arts are priorities.



OLDER ADULTS

More residents aged 50 to 85 here than the WA average. Falls prevention, social connection and chronic disease management are key.



PEOPLE WITH DISABILITY

Commitment to accessible facilities, inclusive programs and actions that align with the Inclusive Kalamunda Social Inclusion Plan.



CALD COMMUNITIES

Residents from New Zealand, India, the Philippines and elsewhere. Accessible and appropriate communication is essential.



LGBTQI+ COMMUNITY

Safe and welcoming services, with a focus on mental health support and social connection.



ABORIGINAL AND TORRES STRAIT ISLANDER PEOPLE

A younger population with a median age of 21. The City will continue to collaborate with our Aboriginal residents, Elders, organisations and service providers to strengthen culturally safe environments, referral pathways and identify future opportunities for partnership and community-led initiatives.

HOW THIS PLAN COMES TOGETHER



Walking at Lesmurdie Falls

Let's explore

There are a number of walk trails you can explore from here depending on the time you have, your level of fitness and the degree of difficulty you choose. Quiet, observant walking can reveal some remarkable natural features, particularly when wildflowers attract birds and insects.

Planning ahead makes for a safe, enjoyable walking experience on the marked walk trails as much of the rock is limestone. The careful of fallen tree debris (snags) can be a slip risk in some sections.

Falls Trail

Class 2 640m return

Allow 45 minutes

From here it is an easy short walk beside the Falls and back. There you can enjoy an excellent footpath, across the coastal plain and beyond. A number of lookouts are provided with handrails.

Foot of the Falls Trail

Class 2 2km return

Allow 1 hour

Take the Falls Trail to the lookout and then descend to the brook. Here turn right and walk beside the foot of the falls. Return the same way or continue back to Falls Terrace, Fremantle.

Shoulder Trail

Class 3 1.5km return

Allow 1 hour

Walk along the Falls Trail to the footbridge. It is a moderately easy ascent on paved and uneven surface near the junction with the trail for 300m descending past a prominent dark rock and a grove of distinctive trees. It provides a bird's-eye view of the falls as panoramic views across the coastal plain.

Safe walking

...of water per person per day, however individual ... on weather conditions and terrain ... small amounts regularly.

... water long sleeves, ...

... and slippery rocks.



- Water track
- Lookout
- Information
- Spawning
- Lookout
- Falls Trail
- Foot of the Falls Trail
- Shoulder Trail
- Valley Loop
- Lesmurdie Brook Lido
- Lesmurdie Brook Lido - your track

WHAT OUR COMMUNITY TOLD US

The City has used community feedback to shape this plan. Engagement was undertaken during the development of the earlier draft Safe and Healthy Kalamunda 2023-2028, which reviewed and updated the City's Community Health and Wellbeing Plan 2018-2022. That feedback has been carried forward and considered again in preparing this Public Health and Wellbeing Plan 2026-2028, alongside updated health data, the State Public Health Plan 2025-2030 and current City service planning.

Engagement was undertaken in two phases. The first phase opened in June 2023 and included two community workshops held at Kalamunda Community Centre and Woodlupine Family and Community Centre. This early engagement received 13 survey responses and helped test the priority themes and direction of the draft plan. The second phase was formal public comment on the draft plan, which opened on 10 November 2023 and closed on 31 January 2024. Engagement was undertaken at the IAP2 level of "Consult" and included an online survey, a dedicated project page on the City's engagement portal and two community pop-ups at Kalamunda Central Shopping Centre and Hawaiian's Forrestfield. The pop-ups generated 56 customer interactions and used the City's Smoothie Bicycle to promote healthy living and attract community interest.

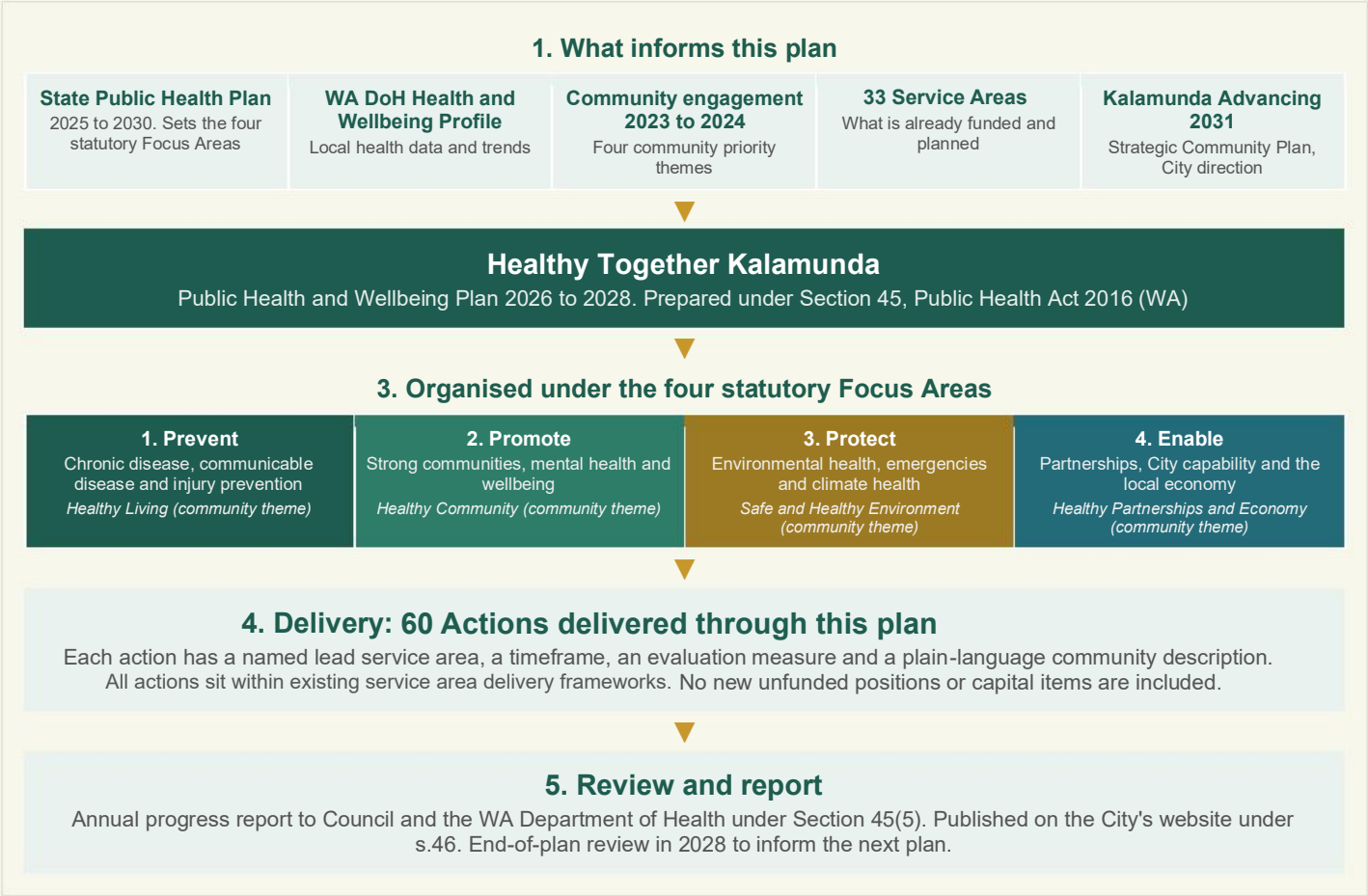
Promotion included electronic direct mail to Engage Kalamunda subscribers, social media posts, a print advertisement in the Echo Newspaper, hard copy surveys and posters at City libraries and Hartfield Park Recreation Centre, and a summary brochure explaining the priority themes and actions. The campaign generated 207 completed surveys, 207 engaged visitors, 984 informed visitors and approximately 1,600 aware visitors through the engagement platform.

A NOTE ON TERMINOLOGY USED IN THIS SECTION

The 2023-24 engagement asked residents about four community priority themes used to organise the earlier draft plan: Healthy Living, Healthy Community, Safe and Healthy Environment, and Healthy Partnerships and Healthy Economy. The 2026-2028 plan is now structured under the four statutory Focus Areas of the State Public Health Plan 2025-2030: Prevent, Promote, Protect and Enable, to align with requirements of the Public Health Act 2016. The community's priority themes have been carried into the new structure: healthy living maps mainly to Prevent, healthy community to Promote, safe and healthy environment to Protect, and healthy partnerships and healthy economy to Enable. The diagram on the following page shows how community feedback fits with the other inputs that have shaped this plan.

HOW THIS PLAN COMES TOGETHER

The diagram below shows how community feedback sits alongside the other inputs required by the Public Health Act 2016 (WA) to produce this plan, and how the plan is then organised and delivered.



25+

Service Areas

60

Actions
2026 - 2028

4

Focus Areas

How the Community Rated the Draft Plan

Overall, the community response was supportive but also showed a clear expectation that the plan should be practical, easy to understand and focused on actions that make a visible difference. Sixty-one per cent of survey respondents rated the draft plan as either "Good" or "Very good", while 14 per cent rated it "Poor" or "Very poor" and 25 per cent were unsure. Positive feedback identified community benefit, support for volunteers and environmental outcomes as strengths. Critical feedback focused on cost of living and rates, lack of clarity, perceived waste of funds and the need for more specific actions.

How residents rated the draft plan

Per cent of respondents

Good or Very good

61%

Unsure

25%

Poor or Very poor

14%

Source: Safe and Healthy Kalamunda Community Engagement Summary 2024

How Residents Rated the Four Community Priority Themes

All four community priority themes were rated as important by the community. The strongest support was for Safe and Healthy Environment, with 65 per cent of respondents rating it "Very important" and 28 per cent "Important". Healthy Community was also strongly supported. Healthy Living and Healthy Partnerships and Healthy Economy also received strong support, although the latter attracted more uncertainty than the other priority themes.

How important is each community priority theme

■ Very important ■ Important

Healthy Living

44%

47%

Healthy Community

48%

43%

Safe and Healthy Environment

65%

28%

Healthy Partnerships and Economy

39%

42%

Source: Safe and Healthy Kalamunda Community Engagement Summary 2024. These are the community's 2023-24 priority themes, not the statutory Focus Areas used to structure this plan.

MAIN THEMES FROM THE ENGAGEMENT

WHAT THE COMMUNITY VALUED

A focus on health and wellbeing. Mental health, inclusion and community connection. Healthy eating, edible plants and community gardens. Active transport, cycling, paths and walkability. Recreation, parks, trails and facilities. Environment, tree canopy, shade and green spaces. Youth, seniors and families.

WHAT THE COMMUNITY WANTED IMPROVED

More specific actions and clearer measures. Less jargon and a shorter, easier to read plan. Clearer explanation of cost and resourcing. Better links between data, priorities and actions. More practical detail about what will change locally. Greater attention to accessibility, disability and mobility. More visible delivery and reporting back to the community.

How This Plan Responds to What We Heard

This feedback has directly influenced the structure of this plan. The 2026-2028 plan is shorter. Each action is also paired with a plain-language description of what it looks like for the community, directly responding to the request for less jargon and clearer detail about what will change locally.

What we heard	How this plan responds
The earlier draft was too long and hard to understand	This plan is shorter and holds the operational detail. Each action includes a plain-language community description.
Residents wanted more specific actions	The plan includes 60 actions, each with a named lead service area, a timeframe, an evaluation measure and a description of what it means for the community.
Concern about cost and resourcing	Actions sit within existing Service Areas delivery frameworks. No new unfunded positions, capital items or grant programs are included.
Environment, shade, paths, recreation and accessibility matter	Reflected in actions for active lifestyles (1.3), active transport (1.4), injury prevention (1.10, 1.15), extreme heat respite and shade (3.6), healthy urban design (3.7), recreation programs (2.15), libraries (2.18) and inclusion (2.13).
Community safety and CCTV matter	Safety is addressed through visible Rangers and safer-by-design public spaces (3.1), a trial CCTV Rebate Scheme prioritising elderly residents and people with disability (3.2), the WA Police partnership (3.3), injury prevention, safe events, emergency preparedness and environmental health risks.
Mental health, youth wellbeing and ageing well	Reflected in actions 2.3 to 2.6 (mental health), 2.10 (youth), 2.12 (healthy ageing) and 2.18 (libraries and inclusion).
Aboriginal residents and culturally safe services	Reflected in actions 1.6 (referral pathways), 2.14 (Aboriginal Advisory Reference Group, RAP and scholarships) and 4.4 (Aboriginal economic participation), with the City committed to working in partnership.
More visible delivery and reporting back	An annual progress report to Council and the WA Department of Health, published on the City's website, is built into the plan (see How Progress Will Be Measured).

The feedback highlighted strong community interest in safety and crime prevention, including CCTV. The plan responds with safety actions that have a clear public health purpose, including a trial CCTV Rebate Scheme prioritising more vulnerable residents (3.2), Ranger visibility and safer built environments (3.1), the WA Police partnership (3.3), injury prevention, safe events, emergency preparedness and climate-related health impacts. Broader operational community safety matters continue to be managed through the City's community safety, ranger and emergency management service planning.

HEALTH IN KALAMUNDA

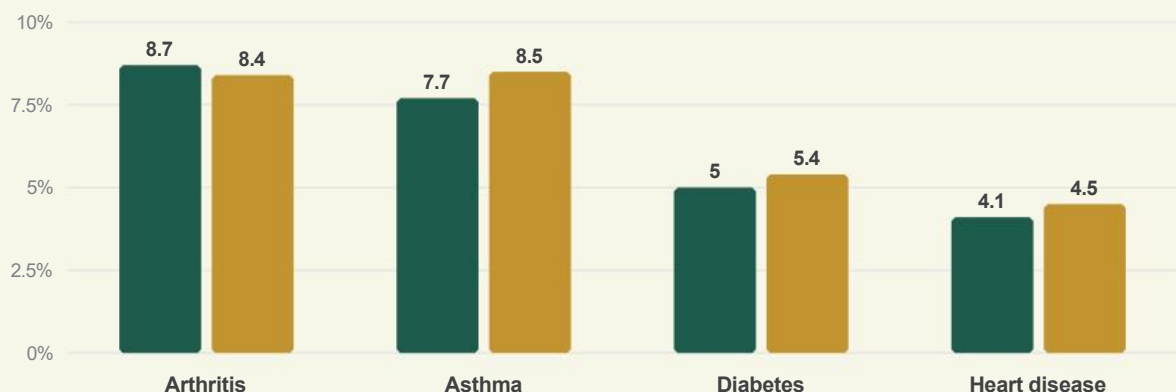


HEALTH IN KALAMUNDA

Kalamunda residents are generally healthy compared to the WA average, but there are areas where increased focus will have positive impact. The following is drawn from the WA Department of Health Epidemiology Branch Health and Wellbeing Profile for Kalamunda and the 2021 ABS Census.

Chronic disease rates compared to WA (% of residents)

■ Kalamunda ■ WA average



Source: WA DoH Health and Wellbeing Profile, City of Kalamunda, 2021

The slightly higher arthritis rate is consistent with the older age profile of the City. Diabetes and heart disease rates are both below the state average, which reflects a community that is generally active and health-conscious.

Mental health (% of residents)

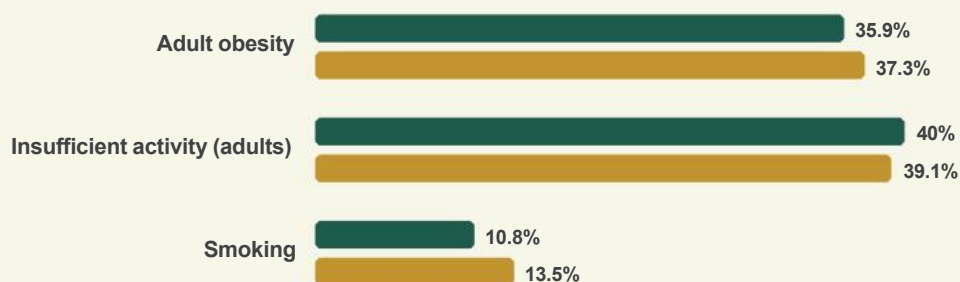
■ Kalamunda ■ WA average



Source: WA DoH Health and Wellbeing Profile, City of Kalamunda, 2021

Lifestyle and risk factors (% of residents)

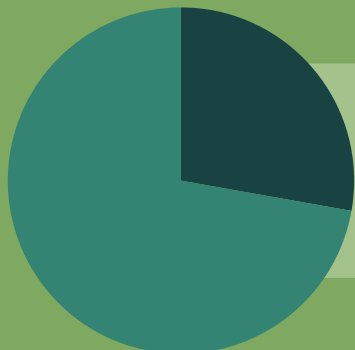
■ Kalamunda ■ WA average



Source: WA DoH Health and Wellbeing Profile, City of Kalamunda, 2021

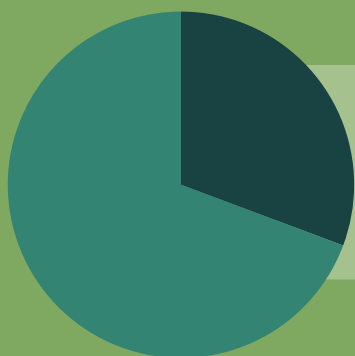
What The Data Shows

Smoking rates, alcohol-related harm and sugary drink consumption are all better than state averages, reflecting community strengths to build on. Injury rates for both adults and children sit slightly above the WA average, and almost two-thirds of children are not meeting weekly physical activity targets, which is why injury prevention and active lifestyles feature strongly in this plan.



27.8% Adults Injured

In Past 12 Months (WA: 26.0%)

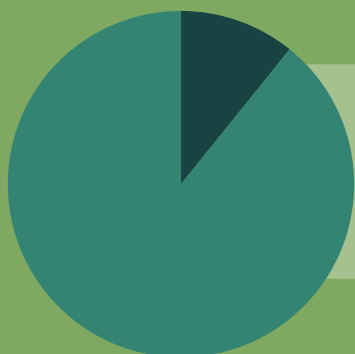


30.7% Children Injured

In Past 12 Months (WA: 29.6%)



64% Children not meeting weekly physical activity targets

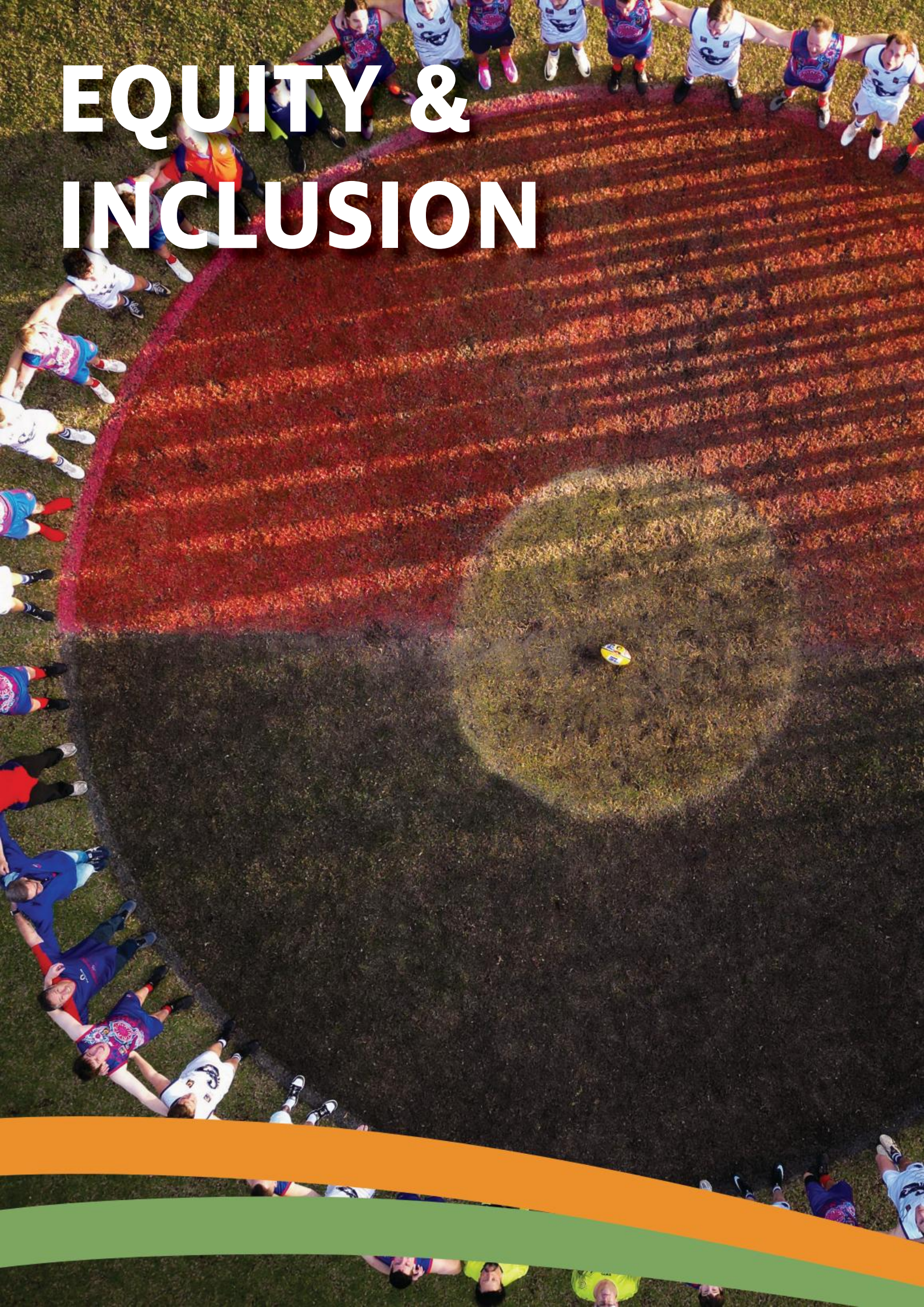


10.8% Adult Smoking

Below WA average of 13.5%



EQUITY & INCLUSION



EQUITY AND INCLUSION

Good health is not shared equally. Where you live, what work you do, how much money you have, what language you speak and whether you face discrimination all shape your health. The City is committed to making sure this plan actively reaches those who need it most, not just those who are easiest to reach.

PREVENT

Multilingual health communications (1.5), Aboriginal referral pathways (1.6), anti-vaping campaign targeting young people (1.9), injury prevention for older adults and children (1.10), safe footpaths supporting older residents (1.15).

PROMOTE

Arts and cultural programs for all residents (2.7 to 2.9), youth wellbeing (2.10), exploration of a Local Drug and Alcohol Action Team (2.11), healthy ageing (2.12), Social Inclusion Plan programs for diverse communities (2.13), the proposed Aboriginal Advisory Reference Group and Scholarships (2.14), inclusive library programs (2.18), financial hardship support (2.20).

PROTECT

CPTED applied in precincts with higher disadvantage (3.1), CCTV Rebate Scheme prioritising vulnerable residents (3.2), cool respite spaces with specific outreach to elderly and transport-disadvantaged residents (3.6).

ENABLE

This plan formally folded into the Social and Wellbeing Strategy (4.3), Aboriginal business register and procurement focus (4.4 and 4.11).

ACTION PLAN

2026 - 2028



ACTION PLAN 2026 - 2028

The 60 actions below are what the City commits to delivering in 2026/27 and 2027/28. They are embedded in service delivery across 33 service area plans and informed by local health data, feedback from the community and the objectives of the State Public Health Plan 2025-2030. Where an action says Ongoing, it is active across both years. Each action is paired with a plain-language description of what it looks like for the community.



1. Prevent

Reduce chronic disease, communicable disease and injury.

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
1.1	Healthy Eating Develop Healthy Eating Guidelines covering all City-run events and managed facilities. The guidelines will set minimum recommended standards for food and drink sold or served.	Place and Community / Leisure / Property / Arts and Culture / Events	Year 1	Guidelines presented to Council. Implementation at all City events and managed venues each quarter.
WHAT THIS LOOKS LIKE FOR COMMUNITY At City events and venues it becomes easier to find healthier food and drink, so a day out does not have to mean only chips and soft drink.				
1.2	Community Growing Support community edible gardens and the Plants for Residents program and maintain an up to date directory of community garden locations so residents can easily find and get involved.	Place and Community / Natural Areas / Library Services	Ongoing	Number of residents participating. New garden sites established. Directory reviewed annually.
WHAT THIS LOOKS LIKE FOR COMMUNITY Residents can get free food plants and find a community garden nearby to grow fresh food, meet neighbours and get outside.				
1.3	Active Lifestyles Complete the Community Infrastructure Strategy (CIS). The CIS will assess facility provision across the locality, identify gaps and guide future investment decisions to support active lifestyles for all age groups.	Leisure Planning and Recreation	Year 1	CIS presented to Council by June 2027. Health equity considered in recommendations.
WHAT THIS LOOKS LIKE FOR COMMUNITY The City takes stock of its sport and recreation facilities so future ovals, courts and centres are built where people actually need them.				
1.4	Active Transport Progress the Kalamunda Local Bike Plan investigation, and advocate to Main Roads WA for better active transport links, including footpaths, shared paths and safe crossing points.	Design and Survey / Infrastructure	Ongoing	Kalamunda Local Bike Plan investigation completed Year 1. Advocacy submissions lodged to State agencies each year. Infrastructure projects progressed through capital works program.
WHAT THIS LOOKS LIKE FOR COMMUNITY Safer footpaths, paths and crossings, and a clear plan for cycling, so walking or riding to the shops, school or work is a real option.				
1.5	Health Information Develop a Health Communications Plan so residents know about local health services, programs, statewide health campaigns and resources. Materials will be available in languages spoken by the community, not just English.	Place and Community / Communications	Year 1	Plan completed in the first quarter of 2026/27. Social media health content tracked quarterly. At least two non-English resources produced.
WHAT THIS LOOKS LIKE FOR COMMUNITY Clear information about local health services and programs, available in the main languages spoken here, not just English.				

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
1.6	Aboriginal Health Maintain up to date referral pathways to culturally safe health and social services, ensuring they are widely promoted. Place Leads will be equipped to confidently refer Aboriginal residents to appropriate services. The service directory will be reviewed and updated annually. Work with local Elders and Community to ensure City places and spaces are culturally safe and welcoming.	Place and Community / Aboriginal Engagement Officer	Ongoing	Directory updated annually. Place Lead referral training completed. Number of referrals recorded.
WHAT THIS LOOKS LIKE FOR COMMUNITY Aboriginal residents can be connected quickly to culturally safe health and social services through trained Place Leads and an up to date directory.				
1.7	Alcohol Management Develop City-wide Alcohol Management Guidelines for events and facilities including KPAC, recreation centres and community events. The guidelines will set clear rules for approvals, responsible service and compliance.	Place and Community / Events / Leisure / Arts and Culture / Property	Year 1	Guidelines presented to Council. Compliance monitored at all City events and venues from Year 1.
WHAT THIS LOOKS LIKE FOR COMMUNITY Consistent, sensible rules about alcohol at City events and venues, so events stay safe and welcoming for everyone, including families.				
1.8	Smoke-Free Environments All City-run events to be smoke-free and signed accordingly under the Tobacco Products Control Act 2006. Audit smoke-free signage at parks and public facilities each year and replace damaged or missing signs.	Events / Community Safety	Ongoing	Annual signage audit completed. All City events designated smoke and vape free. Complaints recorded and resolved.
WHAT THIS LOOKS LIKE FOR COMMUNITY City events stay smoke-free and parks keep clear signage, so people can enjoy public spaces without breathing others' smoke.				
1.9	Anti-Vaping Anti-Vaping Run a local anti-vaping campaign aimed at young people aged 12 to 25, their parents and local schools. Work with the community, stakeholders and Communications team to develop materials that reflect local demographics and concerns.	Place and Community / Communications	Year 1 Year 2	Campaign delivered in Year 1. School partnerships in place. Reach and engagement tracked.
WHAT THIS LOOKS LIKE FOR COMMUNITY A local campaign with schools to help young people, and their parents, understand and resist vaping.				
1.10	Injury Prevention Promote state and national injury prevention campaigns at a local level, with targeted initiatives for older residents (falls prevention) and children (playground safety) where supported by local data. Ensure playground safety inspections are carried out regularly, with identified hazards addressed promptly to maintain safe play environments.	Place and Community / Community Safety / Recreation	Ongoing	Relevant campaigns and targeted initiatives delivered in line with local data. Playground safety inspections completed regularly with timely rectification of identified hazards. Safe play environments maintained.
WHAT THIS LOOKS LIKE FOR COMMUNITY Falls prevention for older residents, playground safety for children and regular playground checks, so everyday activity is safer.				
1.11	Food Safety (Statutory) Complete all required food business inspections each year, with a minimum of 716 high and medium risk premises assessed. Run the Food News newsletter and food safety education program alongside the inspection program.	Public Health, Environmental Health	Ongoing	Minimum 716 inspections. At least 90% completed on time. Sampling results reported annually to management.
WHAT THIS LOOKS LIKE FOR COMMUNITY Cafes, restaurants and food stalls are inspected every year, so the food you buy locally is safe to eat.				



2. Promote

Build strong communities and support mental health and wellbeing.

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
2.1	Community Events Plan and run a mix of City events each year that give residents opportunities to come together. Support community groups to run their own events.	Events / Place and Community / Library Services	Ongoing	Number of City events delivered. Attendance figures. How diverse the audience is. Post-event feedback.
WHAT THIS LOOKS LIKE FOR COMMUNITY A regular mix of City events, plus support for community groups to run their own, giving people reasons and chances to come together.				
2.2	Placemaking Use Place Action Plans, the annual Place Off challenge and partnerships with local community, to activate local centres and open spaces across all four place areas.	Place and Community	Ongoing	Number of place activations per year. Place Action Plans completed and reviewed.
WHAT THIS LOOKS LIKE FOR COMMUNITY Local centres and open spaces brought to life through community-led activity, so the places near you feel more lively and your own.				
2.3	Mental Health Build on the City's relationship with Mentally Healthy WA by growing the number of local Act-Belong-Commit partner organisations. Promote the program through Place Leads and City channels throughout the year.	Place and Community	Year 1 Year 2	Local organisations registered as ABC partners. Campaign reach tracked. Traffic to mental health pages on the City website.
WHAT THIS LOOKS LIKE FOR COMMUNITY More local clubs, workplaces and groups signed up to Act-Belong-Commit, making it easier to stay mentally healthy and connected.				
2.4	Mental Health Run two mental health workshops or activations each year. Spread these across the City, with priority given to Wattle Grove, High Wycombe and Maida Vale where MARKYT data shows need is highest.	Place and Community / Library Services	Year 1 Year 2	2 events per year. Attendance numbers. Participant feedback. Geographic spread documented.
WHAT THIS LOOKS LIKE FOR COMMUNITY Free mental health workshops held across the City, with extra effort in the suburbs where they are needed most.				
2.5	Mental Health Mark Mental Health Week, R U OK Day and World Suicide Prevention Day each year through City communications and events. Keep mental health resources on the website current throughout the year, not just during awareness weeks.	Place and Community / Communications / Library Services	Ongoing	Campaigns supported each year. Social media reach during key periods. Number of resources published.
WHAT THIS LOOKS LIKE FOR COMMUNITY The City marks key mental health days and keeps support information easy to find online all year round.				
2.6	Youth Wellbeing Support local schools to increase health and wellbeing initiatives through linking to evidence-based programs and funding opportunities	Place and Community	Ongoing	Number of initiatives per year. Numbers attending. Feedback from schools and participants.
WHAT THIS LOOKS LIKE FOR COMMUNITY School-based workshops for young people and families covering mental health, staying active and staying connected.				
2.7	Arts and Wellbeing Deliver the annual KPAC and Zig Zag Gallery programs. Target 10 KPAC shows, 10 gallery exhibitions and three community exhibitions each year, with audience numbers growing year on year.	Arts and Culture	Ongoing	10 KPAC shows. 10 Zig Zag exhibitions. 3 community exhibitions. Audience count up by 500 from previous year.
WHAT THIS LOOKS LIKE FOR COMMUNITY A full year of shows and exhibitions at KPAC and Zig Zag Gallery, giving residents affordable local arts and culture close to home.				

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
2.8	Arts and Wellbeing Run the Arts Sector Capacity Building Program so local artists, youth and community groups can develop skills through workshops, residencies and mentoring.	Arts and Culture	Year 1 Year 2	4 artist development opportunities per year. Youth arts participation tracked. Participant feedback collected.
WHAT THIS LOOKS LIKE FOR COMMUNITY Workshops, residencies and mentoring so local artists, including young people, can build their skills and creative pathways.				
2.9	Cultural Activation Develop and deliver a coordinated activation program for the Zig Zag Cultural Centre precinct, bringing together the arts, tourism and economic teams.	Arts and Culture / Economic Development and Tourism	Year 1	Precinct activation program delivered by December 2026. Attendance tracked. Visitor feedback collected.
WHAT THIS LOOKS LIKE FOR COMMUNITY A coordinated program of activity at the Zig Zag Cultural Centre precinct, giving residents more to see and do locally.				
2.10	Youth Progress actions from the Kalamunda Futures Youth Plan through Place Leads, recreation programs and partnerships with local schools and youth services.	Place and Community	Ongoing	Youth programs delivered. Participation numbers. Satisfaction surveys. Progress against Youth Plan actions reported annually.
WHAT THIS LOOKS LIKE FOR COMMUNITY Real opportunities for young people to take part in recreation, programs and decisions that affect them.				
2.11	Drug and Alcohol Engage with local services and residents to strengthen and inform the Kalamunda Local Drug and Alcohol Action Team (LDAAT). Continue collaboration with the WA Mental Health Commission to support and enhance the effectiveness of the existing LDAAT and its initiatives.	Place and Community / Public Health	Year 1	Consultation done. Report to Council in Year 1.
WHAT THIS LOOKS LIKE FOR COMMUNITY The City works with services and residents to strengthen the local Drug and Alcohol Action Team and its work in the community.				
2.12	Healthy Ageing Continue running programs that support older residents to stay active, socially connected and independent. Seniors Week, falls prevention information and service referral sessions are all part of this.	Place and Community / Recreation Facilities	Ongoing	Number of seniors programs running. Participation levels. Falls prevention referrals made. Service information sessions held.
WHAT THIS LOOKS LIKE FOR COMMUNITY Programs, Seniors Week and falls prevention that help older residents stay active, independent and socially connected.				
2.13	Diverse Communities Ensure that people with disability, those from culturally and linguistically diverse backgrounds, LGBTQI+ residents and carers can access City programs and feel welcome at City events and facilities.	Place and Community	Ongoing	Inclusive programs running. Who is participating and from which groups. Accessibility audits completed. Community satisfaction measured.
WHAT THIS LOOKS LIKE FOR COMMUNITY People with disability, CALD residents, LGBTQI+ residents and carers can take part in City programs and feel genuinely welcome.				
2.14	Aboriginal Engagement Progress the establishment of an Aboriginal Advisory Reference Group, subject to Council endorsement, to meet up to four times a year and give genuine input into City decisions, programs and the Engagement Plan. Continue the Belong, Grow, Achieve Scholarships for Aboriginal young people.	Place and Community / Aboriginal Engagement Officer	Year 1 Year 2	Reference Group establishment progressed and considered by Council. Input recorded and fed back into decisions. Engagement Plan actions tracked. Scholarships awarded each year.

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
WHAT THIS LOOKS LIKE FOR COMMUNITY Progress toward an Aboriginal Advisory Reference Group so Aboriginal residents have a genuine say, plus continued scholarships for young people.				
2.15	Recreation and Wellbeing Maintain high-quality fitness, sport and social programs by supporting a network of local sporting clubs and facility operators across City venues, including Ray Owen Sports Centre, Hartfield Park Recreation Centre, Kalamunda Water Park and Maida Vale Netball Club. Ensure sporting reserves and playing surfaces are maintained to a high standard through effective parks maintenance, including the delivery of annual turf renovation programs. The aim is to achieve at least 145,000 visits across all facilities each year.	Recreation Facilities / Leisure Planning and Recreation Services / Parks Maintenance	Ongoing	Total facility visits of at least 145,000 per year. Membership and program participation levels tracked. Customer satisfaction at 85% or above. High-quality sporting reserves and playing surfaces maintained, including delivery of annual turf renewal programs.
WHAT THIS LOOKS LIKE FOR COMMUNITY Well-run, well-maintained sports centres, pools and grounds, supported by local clubs, so there is somewhere good to be active near you.				
2.16	Economic and Social Wellbeing Run business workshops, tourism campaigns and Perth Hills Tourism Alliance activities that support a healthy local economy and community social wellbeing.	Economic Development and Tourism	Ongoing	4 business workshops per year. 4 seasonal tourism campaigns. 50 or more business visits. 4 activations in precincts.
WHAT THIS LOOKS LIKE FOR COMMUNITY Support for local business and tourism, which means more local jobs, services and reasons to stay connected to the area.				
2.17	Place Action Plans Complete Place Action Plans for each of the four place areas. Plans will be based on genuine engagement with residents and reflect what matters most in each place area.	Place and Community	Year 1 Year 2	Plans completed for all four areas. 2 actions delivered in each place area per year. Co-design process documented.
WHAT THIS LOOKS LIKE FOR COMMUNITY Each of the four parts of the City gets a plan shaped by local residents about what matters most where they live.				
2.18	Libraries and Inclusion Deliver inclusive and accessible library services across the City's libraries, including children's and youth school holiday programs, community education and engagement activities, and collections that support literacy, digital inclusion and social connection, with a focus on meeting the needs of diverse communities, including Aboriginal people, culturally and linguistically diverse (CALD) communities and young people.	Library Services	Ongoing	Programs delivered across City libraries. Participation levels recorded. Membership, collection use and circulation monitored and reported.
WHAT THIS LOOKS LIKE FOR COMMUNITY Libraries offer programs for children, youth and diverse communities, plus help getting online, free and open to all.				
2.19	Customer Experience Maintain accessible ways for all residents to contact the City, including the front counter, phone triage and an after-hours service, with customer experience baseline measures established and the complaints management workflow streamlined.	Customer Relations	Year 1 Year 2	Customer experience baseline metrics established in Year 1. Customer satisfaction tracked. Complaints workflow reviewed and service levels met.
WHAT THIS LOOKS LIKE FOR COMMUNITY Easy ways to reach the City, in person, by phone or after hours, with complaints handled more smoothly.				
2.20	Financial Wellbeing Administer the City's financial hardship provisions for rates, giving residents experiencing financial difficulty access to flexible payment arrangements.	Rates / Financial Services	Ongoing	Hardship applications assessed within service standards. Payment arrangements in place and reviewed.
WHAT THIS LOOKS LIKE FOR COMMUNITY Residents struggling to pay rates can access flexible payment arrangements rather than falling further behind.				

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
	Administer the City's financial hardship provisions for rates, giving residents experiencing financial difficulty access to flexible payment arrangements.			arrangements in place and reviewed.
WHAT THIS LOOKS LIKE FOR COMMUNITY Residents struggling to pay rates can access flexible payment arrangements rather than falling further behind.				





3. Protect

Manage environmental health risks and prepare for emergencies and climate.

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
3.1	Community Safety Maintain Ranger visibility at parks, facilities and public spaces. Apply Crime Prevention Through Environmental Design (CPTED) principles in planning decisions to make public spaces safer by design.	Community Safety / Approval Services	Ongoing	1,800 patrols per year. CPTED considered in development applications. Community safety survey run annually.
WHAT THIS LOOKS LIKE FOR COMMUNITY Visible Rangers and safer-by-design public spaces, so parks and centres feel safer to use.				
3.2	CCTV Pilot a CCTV Rebate Scheme in Year 1, prioritising elderly residents, people with disability and others who may be more vulnerable. Evaluate the results and report back to Council before any Year 2 decision.	Community Safety	Year 1	Number of households taking part. Whether the scheme reached those it was intended for. Evaluation report to Council by June 2027.
WHAT THIS LOOKS LIKE FOR COMMUNITY A trial rebate to help residents, with priority for older people and people with disability, install home CCTV, with results reviewed before any next step.				
3.3	WAPOL Partnership Hold formal meetings with WA Police Kalamunda District at least four times a year. Use these to stay across local crime trends, share information and coordinate any joint responses where needed.	Community Safety	Ongoing	4 meetings per year. Actions agreed at meetings documented. Crime trend data reviewed twice a year.
WHAT THIS LOOKS LIKE FOR COMMUNITY The City and local police meet regularly and share information, so safety issues are spotted and acted on together.				
3.4	Environmental Health Deliver the core environmental health regulatory program: inspections, approvals, complaint investigations and enforcement across food safety, wastewater, noise and other public health matters.	Public Health, Environmental Health	Ongoing	90% of inspections completed on time. Complaints acknowledged within 5 days for 90% of cases. 85% closed within agreed timeframes.
WHAT THIS LOOKS LIKE FOR COMMUNITY Inspections and quick follow-up on issues like food safety, wastewater and noise, protecting everyday public health.				
3.5	EH Systems Implement a system for tracking inspections and complaints in real time.	Public Health / ICT	Year 1	System in place and in use by the end of Year 1. 95% of inspections recorded in the system. Monthly reporting available to management.
WHAT THIS LOOKS LIKE FOR COMMUNITY A live tracking system so health complaints and inspections are followed up promptly and nothing slips through.				
3.6	Extreme Heat Ensure libraries and recreation centres are available as safe, accessible places for residents during extreme heat events or periods of poor air quality. Promote early awareness to support vulnerable residents to plan access to cool spaces. Maintain parks infrastructure to support heat respite, including well-maintained shade structures, trees and amenities, with a focus on providing and prioritising shade in parks frequently used by older residents and families with young children.	Recreation Facilities / Libraries / Emergency Management	Ongoing	Designated cool spaces available and promoted during extreme heat and poor air quality events. Proactive communications delivered to support vulnerable residents. Shade structures, trees and park amenities maintained. How well the City reached vulnerable residents documented.
WHAT THIS LOOKS LIKE FOR COMMUNITY Air-conditioned libraries and centres open as cool places on extreme heat days, with early warning for those who need it and more shade in busy parks.				

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
3.7	Healthy Urban Design Work healthy-by-design thinking into planning decisions and policy. Run a staff awareness session in Year 1 and aim to formally include these principles in at least one planning guideline by Year 2.	Approval Services / Strategic Planning	Year 1 Year 2	Principles written into planning framework. Staff session run in Year 1. One guideline updated to include healthy design by Year 2.
WHAT THIS LOOKS LIKE FOR COMMUNITY Health and wellbeing built into planning decisions, so new development supports active, healthy living.				
3.8	Contaminated Sites Maintain the contaminated sites compliance program. Inspect all City-managed sites on schedule, review management plans and report as required under the Contaminated Sites Act 2003 and Environmental Protection Act 1986.	Environmental Health / Property	Ongoing	Scheduled site inspections completed. Management plans reviewed on time. No compliance failures.
WHAT THIS LOOKS LIKE FOR COMMUNITY City-managed contaminated land is monitored and managed so it does not pose a risk to the community.				
3.9	Emergency Management Review the Local Emergency Management Arrangements (LEMA) each year, run the annual emergency exercise, hold four LEMC meetings and lodge the SEMC annual report. Keep fire mitigation plans on track across City-managed land.	Community Safety / Natural Areas	Ongoing	LEMA reviewed. 4 LEMC meetings held. Annual exercise completed. SEMC report lodged on time.
WHAT THIS LOOKS LIKE FOR COMMUNITY Up to date emergency and bushfire plans, tested each year, so the City and community are ready for fire, storm or flood.				
3.10	Events Compliance Ensure all City-delivered or City-supported events meet obligations under the Public Health Act 2016, the Food Act 2008 and the WA DoH events guidelines.	Events / Public Health	Ongoing	Risk and compliance assessment done for every City event. Food safety checked at all applicable events. No statutory breaches.
WHAT THIS LOOKS LIKE FOR COMMUNITY Every City event meets health and food-safety rules, so what you eat and do at events is safe.				
3.11	Facilities Maintain City buildings and community facilities so they are safe, compliant and fit for purpose, including the preventative pest control program and the statutory five-yearly revision of emergency evacuation diagrams due in 2026/27.	Facilities	Ongoing	Emergency evacuation diagrams revised on schedule. Planned and preventative maintenance programs delivered. Statutory compliance maintained.
WHAT THIS LOOKS LIKE FOR COMMUNITY City buildings are kept safe, pest-controlled and compliant, including the venues used as cool refuges in summer.				
3.12	Drainage Deliver the drainage maintenance program, including open drain servicing, to minimise flooding and standing water. This work directly supports the Mosquito Management Plan (1.12) by reducing potential mosquito breeding sites.	Infrastructure Maintenance	Ongoing	Drainage maintenance program delivered. Open drain servicing completed on schedule. Coordination with Environmental Health on identified breeding sites.
WHAT THIS LOOKS LIKE FOR COMMUNITY Drains are maintained to reduce flooding and standing water, which also cuts down mosquito breeding.				



4. Enable

Work with partners, build City capability and support the local economy.

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
4.1	Partnerships Support strong connections between local health and community organisations by delivering at least two networking events each year. Maintain an up to date local services directory to ensure residents and City staff can easily find and access the right organisations.	Place and Community	Ongoing	2 events per year. Which organisations attend. Directory updated annually.
WHAT THIS LOOKS LIKE FOR COMMUNITY The City connects local health and community organisations and keeps a current directory, so help is easier to find.				
4.2	Town Teams Provide place support to City-based Town Team groups by strengthening their capacity to lead local initiatives, assisting with planning and delivery, and connecting them to funding, partners and City services, so they can successfully activate and shape their community places.	Place and Community	Ongoing	Town Teams active and meeting regularly. Number of activations they deliver each year. Participation levels.
WHAT THIS LOOKS LIKE FOR COMMUNITY Local Town Teams get backing to lead their own projects and bring their neighbourhoods to life.				
4.3	Strategy Integration Ensure this plan informs the development and review of City strategies and plans, with relevant health and wellbeing outcomes embedded in corporate reporting.	Place and Community	Year 1 Year 2	PHP included in the scope of the Social and Wellbeing Strategy. Health and wellbeing outcomes tracked through corporate reporting.
WHAT THIS LOOKS LIKE FOR COMMUNITY Health and wellbeing is built into the City's wider strategies and reporting, so it stays a priority, not an afterthought.				
4.4	Aboriginal Economy Maintain a register of Aboriginal-owned businesses within the City and actively leverage City procurement, programs and initiatives to support their growth. This includes opportunities across events, tourism, property procurement, facility leasing, operations and supply contracts.	All service areas	Year 1 Year 2	Register established by end of Year 1. Aboriginal-owned businesses engaged across relevant service areas. Number and value of contracts recorded across events, tourism, property procurement, facility leasing, operations and supply. Progress reported annually.
WHAT THIS LOOKS LIKE FOR COMMUNITY A register of Aboriginal-owned businesses, with City spending and opportunities directed their way to support their growth.				
4.5	Health Campaigns Back relevant state and national health campaigns locally, including around physical activity, healthy eating, alcohol, smoking and vaping and mental health.	Place and Community / Communications	Ongoing	Campaigns supported each year. How many residents were reached.
WHAT THIS LOOKS LIKE FOR COMMUNITY The City backs trusted state and national health campaigns locally on things like activity, eating well and mental health.				
4.6	Industry Networks Maintain active involvement in professional networks relevant to local government public health, disability and inclusion, and apply key learnings to enhance City programs and initiatives.	Place and Community / Public Health	Ongoing	Networks participated in each year. Learnings documented. Changes made to City practice as a result.
WHAT THIS LOOKS LIKE FOR COMMUNITY City staff stay across best practice in public health and inclusion and bring useful ideas back to local programs.				

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
4.7	Workforce Ensure Environmental Health staff have a clear training plan that keeps their skills and accreditations current. At least one staff member to attend the Environmental Health Australia conference each year.	Public Health / People and Culture	Year 1	2 training activities per staff member per year. EHA conference attendance. Succession plan reviewed.
WHAT THIS LOOKS LIKE FOR COMMUNITY Environmental Health staff stay trained and accredited, so the City's public-health protections stay strong.				
4.8	HWCH Ensure planning for the High Wycombe Community Hub (HWCH) reflects this plan by delivering an accessible design, with community programming and active recreation outcomes.	Leisure Planning / Place and Community	Year 1 Year 2	PHP principles documented in the HWCH business case. Health and wellbeing programming included in operational plan. Accessible design confirmed.
WHAT THIS LOOKS LIKE FOR COMMUNITY The new High Wycombe Community Hub is planned to be accessible, with health, wellbeing and recreation built in.				
4.9	Tourism and Economy Attend Perth Hills Tourism Alliance meetings, deliver the Annual Tourism Forum and progress the new Economic Development and Tourism Strategy.	Economic Development and Tourism	Ongoing	PHTA meetings attended. Annual Tourism Forum delivered. ED and Tourism Strategy submitted to Council by March 2027.
WHAT THIS LOOKS LIKE FOR COMMUNITY Support for the visitor economy and a new economic strategy, helping local businesses and the wider community thrive.				
4.10	Workforce Wellbeing Deliver the City's workplace health and safety program, including safety awareness initiatives, injury prevention processes and an annual staff health and wellness program, and maintain fleet and plant to required safety standards.	Workplace Health and Safety / People and Culture / Fleet	Year 1 Year 2	Annual staff health and wellness program designed and delivered. Lost time injury rates tracked and reducing. Fleet and plant maintained to manufacturer and City standards.
WHAT THIS LOOKS LIKE FOR COMMUNITY A safe, healthy City workforce and well-maintained vehicles, which underpins reliable delivery of every service residents rely on.				
4.11	Procurement Apply the City's procurement framework, including the new Contracts Management Framework, to deliver fair, transparent and best-value purchasing that supports local businesses and the Aboriginal business register (4.4).	Procurement	Year 1	Contracts Management Framework implemented. Local and Aboriginal business participation in City procurement recorded.
WHAT THIS LOOKS LIKE FOR COMMUNITY Fair, transparent purchasing that backs local and Aboriginal-owned businesses with City contracts.				
4.12	Corporate Capability Embed health and wellbeing reporting in the City's corporate planning and reporting framework, supported by the OneCouncil (TechnologyOne) ERP implementation and the City's governance processes, so Council and the community have clear visibility of progress under this plan.	Governance / City Transformation / Financial Services	Year 1 Year 2	PHP reporting included in the corporate reporting cycle. ERP modules supporting program tracking progressively implemented.
WHAT THIS LOOKS LIKE FOR COMMUNITY Better systems and reporting so Council and the community can clearly see what the plan is delivering.				
4.13	Asset Planning Keep asset management plans for community infrastructure current and apply the 5-Year Growth Area Infrastructure Sequencing Plan for High Wycombe, the Railway Precinct and Wattle Grove South, so growing communities get safe roads, drainage and public open space as they develop.	Asset Management / Asset Development	Ongoing	Asset management plans reviewed and current. Growth Area Infrastructure Sequencing Plan updated annually. New subdivision assets handed over through the asset data quality process.
WHAT THIS LOOKS LIKE FOR COMMUNITY Growing suburbs get safe roads, drainage and open space planned and delivered as they develop.				

REF	STRATEGY & ACTION	LEAD	TIMEFRAME	EVALUATION MEASURE
WHAT THIS LOOKS LIKE FOR COMMUNITY Growing suburbs get safe roads, drainage and open space planned and delivered as they develop.				



PUBLIC HEALTH RISK MANAGEMENT



PUBLIC HEALTH RISK MANAGEMENT

The Public Health Act 2016 requires the City to identify and manage public health risks. The table below covers the key risks for the City.

Risk	What it Means	What the City is doing about it	Plan ref
Food Safety Incident	Food Act 2008 non-compliance or foodborne illness outbreak at a local premises	Annual inspection program covering 716 or more premises. Food sampling. Regulatory action where needed. Liaison with WA DoH.	1.11
Mosquito-borne Disease	Ross River Virus or Barmah Forest Virus outbreak during a bad mosquito season	Mosquito Management Plan delivered every year. Sentinel chicken surveillance. Larviciding. Community education. Drainage maintenance reducing breeding sites.	1.12, 3.12
Pool Drowning	Non-compliant pool barrier contributing to a child drowning	100% of registered pools inspected every year. Non-compliances followed up. DMIRS report lodged.	1.13
Community Safety Perception	Community perception of unsafety undermining resident health and wellbeing	At least 1,800 Ranger patrols. WA Police partnership. Trial CCTV Rebate Scheme prioritising more vulnerable residents. Community engagement.	3.1, 3.2, 3.3
Extreme Heat	Heat event causing serious health impacts for elderly or isolated residents	Libraries and recreation centres set up as cool respite spaces. Heat communications sent before events. Shade and facilities maintained. EMHS kept in the loop.	3.6, 3.11
Mental Health Crisis	Worsening psychological distress, particularly in young people and older residents	Act-Belong-Commit partnership. Mental health workshops. Local Drug and Alcohol Action Team strengthened. Youth and seniors programs maintained.	2.3 to 2.6, 2.11
Communicable Disease Outbreak	COVID-19, influenza or other notifiable disease spreading in the community	Liaison with EMHS and WA DoH. Support for vaccination programs. Emergency management plans in place.	LEMA
Contaminated Sites	City-managed contaminated land creating a public health risk	Site management plans in place and followed. Annual inspections completed. Remediation works progressed.	3.8
Events Non-Compliance	A City or community event breaching its obligations under public health or food safety law	Compliance checklist completed for every City event. Environmental Health team reviewing major events. Training for Events staff.	3.10
Emergency or Disaster	Bushfire, storm or flood disrupting City services and impacting community health	LEMA current. 4 LEMC meetings per year. Annual exercise run. SEMC report lodged.	3.9
PHP Not Delivered	Actions not completed due to competing demands or staff changes	Named lead officer for every action. Quarterly progress checks. Annual review reported to Council. CEO oversight.	All

PARTNERSHIPS



PARTNERSHIPS

Section 45(4)(e) of the Public Health Act 2016 requires the plan to describe how the City proposes to work with the Chief Health Officer and other bodies undertaking public health initiatives, projects and programs. The table below covers the key partners for this plan.

Review Step	What the partnership involves	Relevant actions
WA Department of Health, Chief Health Officer	Statutory reporting, annual plan review, disease notification, outbreak response	All focus areas
East Metropolitan Health Service	Referral pathways, joint health promotion, emergency health coordination	1.6, 1.10, 2.4, 2.12, 3.6, 4.6
WA Mental Health Commission	Act-Belong-Commit, LDAAT support, mental health programs	2.3, 2.4, 2.5, 2.11, 4.5
WA Police, Kalamunda District	Community safety, crime prevention, CCTV Rebate Scheme, CPTED	3.1, 3.2, 3.3
Aboriginal Community Organisations and Elders	Co-design, cultural safety, referral pathways, Aboriginal economy, RAP	1.6, 2.14, 4.4
City Reference and Advisory Groups	Community and sector input into City decisions, programs and plans, including disability access, arts and the proposed Aboriginal Advisory Reference Group	2.8, 2.13, 2.14
Department of Fire and Emergency Services	Emergency management, bushfire preparedness, LEMC	3.9
Local Schools and Education Providers	Health programs, anti-vaping, youth activities, wellbeing workshops	1.9, 2.6, 2.10
Arts and Cultural Organisations	Cultural programs, youth arts, community wellbeing, cultural tourism	2.7, 2.8, 2.9
Tourism WA, Perth Hills Tourism Alliance,	Visitor economy, destination marketing, regional collaboration	2.16, 4.9
NGOs and Community Service Providers	Service coordination, community events, mental health, social support	2.3, 2.4, 4.1, 4.6
Chamber of Commerce and Local Business	Events, healthy eating, smoke-free environments, Aboriginal economy	1.1, 1.7, 1.8, 4.4, 4.11
Disability Service Providers and NDIS	Inclusive programs, accessible facilities, Social Inclusion Plan	2.13
Multicultural and CALD Service Organisations	Appropriate health information, community engagement, inclusion	1.5, 1.6, 2.13



Government of Western Australia
East Metropolitan Health Service

HOW PROGRESS WILL BE MEASURED



HOW PROGRESS WILL BE MEASURED

Under s.45(5) of the Public Health Act 2016, the City must review this plan each year, and under s.46 the current plan must be publicly available. The City will also report publicly each year on what has been done. The table below sets out how that will work in practice. The focus will be on what was done and what difference it made, not just whether a box was ticked.

Review Step	Purpose	How it will happen	When
Quarterly lead officer check-ins	Check whether actions are on track. Identify anything that needs attention early.	Lead officer reports. Progress notes from each service area. Issue log.	September, December, March, June each year
Annual Progress Report to Council	Meet the annual review obligation in s.45(5) of the Public Health Act 2016. Show the public what the City has done.	Report covers what was delivered, who participated, what difference it made and what did not go to plan. Tabled at OCM.	June each year
Annual Plan review	Check whether community health data, emerging trends and informing plans are still current. Update the evidence base for the plan.	WA DoH health profile data. ABS updates. State survey results.	When WA DoH data is released
Equity check	Make sure the plan is reaching the people it is meant to reach, not just the easiest groups.	Participation data broken down by group. Aboriginal community feedback. Equity indicators reviewed.	Part of annual progress report
Public report on City website	Keep the plan and progress publicly available, consistent with s.46 of the Act, and give residents a clear account of what the City has done.	Progress report published in accessible formats.	Within 30 days of Council endorsing the annual report
End-of-plan review in 2028	Take stock of what worked over the two years. Feed the findings into the next plan.	Internal review with some external input. Community consultation. Updated health profile. Report to Council.	April to July 2028
WA DoH annual meeting	Maintain the relationship with the Chief Health Officer. Share progress and get updated guidance.	Annual meeting as a minimum. Ad hoc contact for notifiable disease events or urgent issues.	At least once a year

